



*Directors' Statement and
Audited Financial Statements*

***Apollo Tyres Holdings (Singapore)
Pte. Ltd.***

(Co. Reg. No. 201019159E)

For the year ended 31 March 2021

Apollo Tyres Holdings (Singapore) Pte. Ltd.
(Co. Reg. No. 201019159E)

General Information

Directors

Sunam Sarkar
Jean-Luc Laurent Laboucheix
Akshaykumar Narendrasinhji Chudasama
Ravi Kumar Shingari

Secretaries

Pan Mi Keay
Wong Sien Ting

Independent Auditor

HLB Atrede LLP

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Directors' Statement

The directors are pleased to present their statement to the member together with the audited financial statements of Apollo Tyres Holdings (Singapore) Pte. Ltd. (the "Company") for the financial year ended 31 March 2021.

1. OPINION OF THE DIRECTORS

In the opinion of the directors,

- (a) the accompanying financial statements are drawn up so as to give a true and fair view of the financial position of the Company as at 31 March 2021 and the financial performance, changes in equity and cash flows of the Company for the year ended on that date; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

2. DIRECTORS

The directors of the Company in office at the date of this statement are:

Sunam Sarkar
Jean-Luc Laurent Laboucheix
Akshaykumar Narendrasinhji Chudasama
Ravi Kumar Shingari

3. ARRANGEMENTS TO ENABLE DIRECTORS TO ACQUIRE SHARES AND DEBENTURES

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose objects are, or one of whose objects is, to enable the directors of the Company to acquire benefits by means of the acquisition of shares or debentures of the Company or any other body corporate.

4. DIRECTORS' INTERESTS IN SHARES AND DEBENTURES

No director who held office at the end of the financial year had interests in shares, share options, warrants or debentures of the Company, or of related corporations, either at the beginning of financial year or at the end of financial year.

5. OPTIONS TO TAKE UP UNISSUED SHARES

During the financial year, no option to take up unissued shares of the Company was granted.

6. OPTIONS EXERCISED

During the financial year, there were no shares of the Company issued by virtue of the exercise of options to take up unissued shares.

Directors' Statement – continued

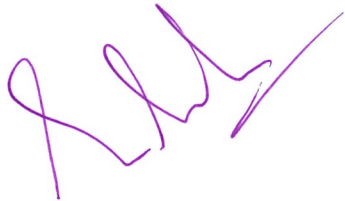
7. UNISSUED SHARES UNDER OPTION

At the end of the financial year, there were no unissued shares of the Company under option.

8. INDEPENDENT AUDITOR

The independent auditor, HLB Atrede LLP has expressed its willingness to accept re-appointment as auditor.

On behalf of the board of directors,



Sunam Sarkar
Director



Jean-Luc Laurent Laboucheix
Director

Singapore
6 May 2021

Independent Auditor's Report
to the member of Apollo Tyres Holdings (Singapore) Pte. Ltd.
(Co. Reg. No. 201019159E)

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Apollo Tyres Holdings (Singapore) Pte. Ltd. (the "Company"), which comprise the balance sheet as at 31 March 2021, and the statement of comprehensive income, statement of changes in equity and cash flow statement for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Companies Act, Chapter 50 (the Act) and Financial Reporting Standards in Singapore (FRSs) so as to give a true and fair view of the financial position of the Company as at 31 March 2021 and of the financial performance, changes in equity and cash flows of the Company for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing (SSAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the Accounting and Corporate Regulatory Authority (ACRA) Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the Directors' Statement but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

**Independent Auditor's Report
to the member of Apollo Tyres Holdings (Singapore) Pte. Ltd. – continued**
(Co. Reg. No. 201019159E)

Other Information (continued)

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Directors for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act and FRSs, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Independent Auditor's Report
to the member of Apollo Tyres Holdings (Singapore) Pte. Ltd. – continued
(Co. Reg. No. 201019159E)

Auditor's Responsibilities for the Audit of the Financial Statements (continued)

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Independent Auditor's Report
to the member of Apollo Tyres Holdings (Singapore) Pte. Ltd. – continued
(Co. Reg. No. 201019159E)

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required by the Act to be kept by the Company have been properly kept in accordance with the provisions of the Act.

A handwritten signature in blue ink, appearing to read 'J. Atrede'.

HLB Atrede LLP
Public Accountants and
Chartered Accountants

Singapore
6 May 2021

Apollo Tyres Holdings (Singapore) Pte. Ltd.
(Co. Reg. No. 201019159E)

Balance Sheet as at 31 March 2021

	Note	2021 US\$	2020 US\$
Non-current assets			
Plant and equipment	4	61,930	92,784
Right-of-use assets	5	1,795,039	412,940
Investment in joint venture	6	–	–
Investment in subsidiaries	7	6,636,266	6,636,266
		<u>8,493,235</u>	<u>7,141,990</u>
Current assets			
Inventories	8	32,515,061	14,909,058
Trade receivables	9	632,429	–
Other receivables	10	1,668,277	722,707
Amounts due from ultimate holding company	11	70,638,052	58,067,452
Amounts due from related companies	12	7,806,253	6,972,379
Cash and cash equivalents	13	602,273	943,359
		<u>113,862,345</u>	<u>81,614,955</u>
Current liabilities			
Trade payables	14	39,200,018	21,427,973
Other payables	15	1,407,775	780,279
Contract liabilities	16	31,298,038	14,112,342
Amounts due to a related company	17	28,680	82,503
Lease liabilities	18	394,417	356,853
Short term borrowings	19	16,719,130	27,611,124
Tax payable	20	1,621,053	880,274
		<u>90,669,111</u>	<u>65,251,348</u>
Net current assets		23,193,234	16,363,607
Non-current liability			
Lease liabilities	18	1,390,334	62,945
		<u>1,390,334</u>	<u>62,945</u>
Net assets		<u>30,296,135</u>	<u>23,442,652</u>
Equity attributable to owner of the Company			
Share capital	21	13,110,195	13,110,195
Accumulated profits		17,185,940	10,332,457
Total equity		<u>30,296,135</u>	<u>23,442,652</u>

The accompanying accounting policies and explanatory notes form an integral part of financial statements.

Apollo Tyres Holdings (Singapore) Pte. Ltd.
(Co. Reg. No. 201019159E)

Statement of Comprehensive Income for the financial year ended 31 March 2021

	Note	2021 US\$	2020 US\$
Revenue	22	319,528,099	346,200,817
Cost of sales		<u>(308,643,185)</u>	<u>(334,426,775)</u>
Gross profit		10,884,914	11,774,042
Other operating income	23	2,860,897	3,057,517
Administrative expenses		(5,159,480)	(5,451,670)
Distribution costs		(33,113)	(382,105)
Other credit/(charge)	24	168,736	(155,609)
Finance costs	25	<u>(483,076)</u>	<u>(830,647)</u>
Profit before tax	26	8,238,878	8,011,528
Income tax expense	27	<u>(1,385,395)</u>	<u>(901,111)</u>
Profit for the year		6,853,483	7,110,417
Other comprehensive income		–	–
Total comprehensive income for the year		<u><u>6,853,483</u></u>	<u><u>7,110,417</u></u>

Statement of Changes in Equity
Year ended 31 March 2021

	Share capital US\$	Accumulated profits US\$	Total US\$
Balance at 1 April 2019	13,110,195	19,222,040	32,332,235
Total comprehensive income for the year	–	7,110,417	7,110,417
Dividend (Note 28)	–	<u>(16,000,000)</u>	<u>(16,000,000)</u>
Balance at 31 March 2020	13,110,195	10,332,457	23,442,652
Total comprehensive income for the year	–	<u>6,853,483</u>	<u>6,853,483</u>
Balance at 31 March 2021	<u><u>13,110,195</u></u>	<u><u>17,185,940</u></u>	<u><u>30,296,135</u></u>

The accompanying accounting policies and explanatory notes form an integral part of financial statements.

Cash Flow Statement for the financial year ended 31 March 2021

	2021 US\$	2020 US\$
CASH FLOWS FROM OPERATING ACTIVITIES		
Profit before tax	8,238,878	8,011,528
Adjustments for:		
Depreciation – plant and equipment	36,913	77,803
Depreciation – right-of-use assets	447,166	449,056
Interest expense	483,076	830,647
Unrealised exchange loss	31,760	9,249
Operating cash flows before working capital changes	<u>9,237,793</u>	<u>9,378,283</u>
(Increase)/decrease in inventories	(17,606,003)	5,461,935
Increase in trade and other receivables	(1,577,999)	(288,305)
(Increase)/decrease in amounts due from ultimate holding company	(12,587,700)	12,909,852
(Increase)/decrease in amounts due from related companies	(869,926)	2,304,680
Increase/(decrease) in trade payables, other payables and contract liabilities	<u>35,585,237</u>	<u>(10,351,334)</u>
Cash generated from operations	<u>12,181,402</u>	<u>19,415,111</u>
Interest paid	(483,076)	(852,869)
Income tax paid	(663,734)	(1,271,882)
Income tax refund	19,118	10,765
Net cash flows from operating activities	<u>11,053,710</u>	<u>17,301,125</u>
CASH FLOWS FROM INVESTING ACTIVITY		
Purchase of plant and equipment	<u>(6,059)</u>	<u>(24,380)</u>
Net cash flows used in investing activity	<u>(6,059)</u>	<u>(24,380)</u>
CASH FLOWS FROM FINANCING ACTIVITIES		
(Increase)/decrease in amounts due from ultimate holding company	(24,762)	110,133
Decrease in amounts due from immediate holding company	–	1,802
Decrease in amounts due from related companies	1,214	25,559
(Decrease)/increase in amounts due to a related company	(53,823)	55,409
Decrease in amounts due to subsidiary	–	(2,000,000)
(Decrease)/increase in short term borrowings (Note 19)	(10,891,994)	1,179,732
Repayment of lease liabilities (Note 19)	(419,372)	(442,198)
Dividends paid on ordinary shares	–	(16,000,000)
Net cash flows used in financing activities	<u>(11,388,737)</u>	<u>(17,069,563)</u>
Net (decrease)/increase in cash and cash equivalents	(341,086)	207,182
Cash and cash equivalents at beginning of year	<u>943,359</u>	<u>736,177</u>
Cash and cash equivalents at end of year	<u>602,273</u>	<u>943,359</u>

The accompanying accounting policies and explanatory notes form an integral part of financial statements.

Notes to the Financial Statements – 31 March 2021

These notes are an integral part of and should be read in conjunction with the accompanying financial statements.

1. CORPORATE INFORMATION

The Company is a private company limited by shares incorporated and domiciled in Singapore.

The immediate holding company is Apollo Tyres Coöperatief U.A., incorporated in Netherlands and its ultimate holding company is Apollo Tyres Ltd, incorporated in India and listed on the India Stock Exchange.

The registered office and principal place of business of the Company is located at 9 Temasek Boulevard #42-01 Suntec Tower 2, Singapore 038989.

The principal activities of the Company is that of trading of natural rubber.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(a) *Basis of preparation*

The financial statements have been prepared in accordance with Singapore Financial Reporting Standards (FRS).

The financial statements have been prepared on the historical cost basis except where otherwise described in the accounting policies below.

The financial statements are presented in United States Dollar (USD or US\$) and all values are rounded to the nearest one-dollar unless otherwise stated.

The accounting policies adopted are consistent with those used in the previous financial year except in current financial year; the Company has adopted all applicable new and amended standards that are relevant to its operations and effective for the current financial year. The adoption of these standards did not have any material effect on the financial position or performance of the Company for the current or prior financial years.

The following standards and interpretations are effective for the annual period beginning on or after 1 January 2020:

	Effective date (Annual periods beginning on or after)
Amendments to FRS 110 and FRS 28: <i>Sale or Contribution of Assets between an Investor and its Associate or Joint Venture</i>	Date to be determine
Amendments to FRS 103: <i>Definition of a Business</i>	1 January 2020

Notes to the Financial Statements – 31 March 2021

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(a) *Basis of preparation (continued)*

	Effective date (Annual periods beginning on or after)
Amendments to FRS 1 and FRS 8: <i>Definition of Material</i>	1 January 2020
Amendments to FRS 109, FRS 39 and FRS 107: <i>Interest Rate Benchmark Reform</i>	1 January 2020
Amendments to References to the Conceptual Framework in FRS Standards, illustrative examples, implementation guidance and FRS Practice Statements	1 January 2020
Revised Conceptual Framework	1 January 2020

Amendments to FRS 1 and FRS 8: *Definition of Material*

The amendments provide a new definition of material that states, “information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements, which provide financial information about a specific reporting entity.” The amendments clarify that materiality will depend on the nature or magnitude of information, either individually or in combination with other information, in the context of the financial statements. A misstatement of information is material if it could reasonably be expected to influence decisions made by the primary users. These amendments had no impact on the financial statements of, nor is there expected to be any future impact to the Company.

Conceptual Framework for Financial Reporting

The Conceptual Framework is not a standard, and none of the concepts contained therein override the concepts or requirements in any standard. The purpose of the Conceptual Framework is to assist the Accounting Standards Council Singapore (ASC) in developing standards, to help preparers develop consistent accounting policies where there is no applicable standard in place and to assist all parties to understand and interpret the standards. This will affect those entities which developed their accounting policies based on the Conceptual Framework. The revised Conceptual Framework includes some new concepts, updated definitions and recognition criteria for assets and liabilities and clarifies some important concepts. These amendments had no impact on the financial statements of the Company.

Notes to the Financial Statements – 31 March 2021

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(a) *Basis of preparation (continued)*

Standards issued but not yet effective

The Company has not adopted the following standards and interpretations that are potentially relevant to the Company that has been issued but not yet effective:

	Effective date (Annual periods beginning on or after)
Amendment to FRS 116: <i>Covid-19-Related Rent Concession</i>	1 June 2020
Amendments to FRS109, FRS 39, FRS 107, FRS104, FRS 116: <i>Interest rate benchmark reform- phase 2</i>	1 January 2021
Amendments to FRS 37: <i>Onerous Contracts</i> <i>Cost of Fulfilling a Contract</i>	1 January 2022
Annual Improvements to FRSs 2018 – 2020 – FRS 109: <i>Financial Instruments Illustrative Examples</i> <i>accompanying FRS 116 Leases</i>	1 January 2022
Amendment to FRS 1: <i>Classification of Liabilities as Current</i> <i>or Non-current</i>	1 January 2023

The directors expect that the adoption of the standards and interpretations above will have no material impact on the financial statements in the period of initial application.

Amendments to FRS 116: *Covid-19 Related Rent Concessions*

On 28 May 2020, the ASC issued *Covid-19-Related Rent Concessions - amendment to IFRS 16 Leases*.

The amendments provide relief to lessees from applying FRS 116 guidance on lease modification accounting for rent concessions arising as a direct consequence of the Covid-19 pandemic. As a practical expedient, a lessee may elect not to assess whether a Covid-19 related rent concession from a lessor is a lease modification. A lessee that makes this election accounts for any change in lease payments resulting from the Covid-19 related rent concession the same way it would account for the change under FRS 116, if the change were not a lease modification.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(a) *Basis of preparation (continued)*

Consolidated Financial Statements (Non-consolidated)

The financial statements of the subsidiaries have not been consolidated with the Company's financial statements as the Company itself is a wholly owned subsidiary of Apollo Tyres Coöperatief U.A., incorporated in Netherlands. The ultimate holding company is Apollo Tyres Ltd, incorporated in India, which prepares consolidated financial statements on a worldwide basis. Such financial statements are publicly available.

The registered address of Apollo Tyres Ltd is 3rd Floor, Areekal Mansion, Near Manorama Junction, Panampilly Nagar, Kochi 682036, Kerala.

Investment in subsidiary in the financial statements of the Company are stated at cost, less any impairment in recoverable value.

(b) *Functional and foreign currency*

The management has determined the currency of the primary economic environment in which the Company operates i.e. functional currency, to be USD.

Foreign currency transactions

Transactions in foreign currencies are measured in the functional currency and are recorded on initial recognition in the functional currency at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated to the functional currency at the rate of exchange ruling at the end of the reporting period. Non-monetary assets and liabilities that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was measured.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the end of the reporting period are recognised in profit or loss.

(c) *Plant and equipment*

All items of plant and equipment are initially recorded at cost. Subsequent to initial recognition, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses. The cost of an item of plant and equipment is recognised as an asset if, and only if, it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably.

Notes to the Financial Statements – 31 March 2021

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(c) *Plant and equipment (continued)*

Depreciation is calculated on a straight-line basis over the estimated useful lives of the assets as follows:

Computer and software	–	3 years
Equipment	–	3 years
Furniture and fixtures	–	5 years
Office equipment	–	5 years

Fully depreciated assets are retained in the financial statements until they are no longer in use.

The carrying values of plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

The residual value, useful life and depreciation method are reviewed at the end of each reporting period, and adjusted prospectively, if appropriate.

An item of plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset is included in the profit or loss in the year the asset is derecognised.

(d) *Subsidiaries*

A subsidiary is an investee that is controlled by the Group. The Group controls an investee when it is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

In the Company's separate financial statements, investments in subsidiaries are accounted for at cost less impairment losses.

(e) *Joint venture*

A joint venture is a contractual arrangement whereby two or more parties undertake an economic activity that is subject to joint control, where the strategic financial and operating decisions relating to the activity require the unanimous consent of the parties sharing control.

Investment in joint venture in the Company's joint venture is stated at cost less accumulated impairment loss.

The investment in joint venture is not accounted for using the equity method as the Company itself is a wholly owned subsidiary of Apollo Tyres Coöperatief U.A., incorporated in Netherlands. The ultimate holding company is Apollo Tyres Ltd, incorporated in India, which prepares consolidated financial statements on a worldwide basis. Such financial statements are publicly available.

The registered address of Apollo Tyres Ltd is 3rd Floor, Areekal Mansion, Near Manorama Junction, Panampilly Nagar, Kochi 682036, Kerala.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(f) *Financial instruments*

(i) *Financial assets*

Initial recognition and measurement

Financial assets are recognised when, and only when the entity becomes party to the contractual provisions of the instruments.

At initial recognition, the Company measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss (FVPL), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL fair are expensed in profit or loss.

Trade receivables are measured at the amount of consideration to which the Company expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third party, if the trade receivables do not contain a significant financing component at initial recognition.

Subsequent measurement

Amortised cost

Financial assets that are held for the collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Financial assets are measured at amortised cost using the effective interest method, less impairment. Gains and losses are recognised in profit or loss when the assets are derecognised or impaired, and through amortisation process.

Derecognition

A financial asset is derecognised where the contractual right to receive cash flows from the asset has expired. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income for debt instruments is recognised in profit or loss.

(ii) *Financial liabilities*

Initial recognition and measurement

Financial liabilities are recognised when, and only when, the Company becomes a party to the contractual provisions of the financial instrument. The Company determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at FVPL, directly attributable transaction costs.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(f) *Financial instruments (continued)*

(ii) *Financial liabilities (continued)*

Subsequent measurement

After initial recognition, financial liabilities that are not carried at FVPL are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.

Derecognition

A financial liability is de-recognised when the obligation under the liability is discharged or cancelled or expires. On derecognition, the difference between the carrying amounts and the consideration paid is recognised in profit or loss.

(iii) *Offsetting of financial instruments*

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

(g) *Impairment of financial assets*

The Company recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at fair value through profit or loss and financial guarantee contracts. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Company expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

The Company considers a financial asset in default when contractual payments are 90 days past due. However, in certain cases, the Company may also consider a financial asset to be in default when internal or external information indicates that the Company is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Company. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(h) *Contract balances*

Contract assets

A contract asset is the right to consideration in exchange for goods or services transferred to the customer. If the Company performs by transferring goods or services to a customer before the customer pays consideration or before payment is due, a contract asset is recognised for the earned consideration that is conditional.

Contract liabilities

A contract liability is the obligation to transfer goods or services to a customer for which the Company has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Company transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Company performs under the contract.

(i) *Impairment of non-financial assets*

The Company assesses at each reporting date whether there is an indication that a non-financial asset, may be impaired. If any such an indication exists, or when annual impairment testing for an asset is required, the Company makes an estimate of the asset's recoverable amount.

For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash inflows that are largely independent of those from other assets. If this is the case, the recoverable amount is determined for the cash generating unit to which the asset belongs.

The difference between the carrying amount and recoverable amount is recognised as an impairment loss in profit or loss, unless the asset is carried at revalued amount, in which case, such impairment loss is treated as a revaluation decrease.

(j) *Inventories*

Inventories are stated at the lower of cost and net realisable value. Costs incurred in bringing the inventories to their present location and condition are accounted for as follows:

- Trading goods – first-in-first-out basis.

Where necessary, allowance is provided for damaged, obsolete and slow moving items to adjust the carrying value of inventories to the lower of cost and net realisable value.

The amount of any write-down of inventories to net realisable value and all losses of inventories shall be recognised as an expense in the period the write-down or loss occurs.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(j) *Inventories (continued)*

The amount of any reversal of any write-down of inventories, arising from an increase in net realisable value, shall be recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurred.

When inventories are sold, the carrying amounts of those inventories are recognised as an expense in the period in which the related revenue is recognised.

Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale.

(k) *Cash and cash equivalents*

Cash and cash equivalents comprise cash on hand and at bank.

(l) *Trade and other payables*

Trade and other payables are non-interest bearing and trade payables are normally settled on 30 to 60 days' terms while other payables have an average term of six months.

(m) *Provisions*

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, and when it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed.

If the effect of the time value of money is material, provisions are discounted using a current pre tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

(n) *Borrowing costs*

Borrowing cost consists of interest and other costs that an entity incurs in connection with the borrowing of funds. All borrowing costs that are not directly attributable to the acquisition, construction or production of a qualifying asset are recognised in profit or loss in the period in which they are incurred.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(o) *Employee benefits*

(i) *Defined contribution plans*

Defined contribution plans are post-employment benefit plans under which the Company pays fixed contributions into a separate entity (a fund) and will have no legal or constructive obligation to pay further contributions if the fund does not hold sufficient assets to pay all employee benefits relating to employee service in the current and prior periods.

The Company makes contributions to the Central Provident Fund (“CPF”) scheme in Singapore, a defined contribution pension scheme. These contributions are recognised as an expense in the period in which the related service is performed.

(ii) *Employee leave entitlement*

Employee entitlements to annual leave are recognised as a liability when they accrue to employees. The estimated liability for leave is recognised for services rendered by employees up to the end of the reporting period.

(p) *Leases*

The Company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Reassessment is only required when the terms and conditions of the contract are changed.

(i) *As lessee*

The Company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Company recognises lease liabilities representing the obligations to make lease payments and right-of-use assets representing the right to use the underlying leased assets.

▪ *Right-of-use assets*

The Company recognises right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets, as follows:

Building	–	5 years
Motor vehicles	–	3 years
Office equipment	–	3 years

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(p) *Leases (continued)*

(i) *As lessee (continued)*

▪ *Right-of-use assets (continued)*

If ownership of the leased asset transfers to the Company at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right-of-use assets are also subject to impairment.

▪ *Lease liabilities*

At the commencement date of the lease, the Company recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Company and payments of penalties for terminating the lease, if the lease term reflects the Company exercising the option to terminate.

Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

The initial measurement of lease liability is measured at the present value of the lease payments discounted using the implicit rate in the lease, if the rate can be readily determined. If that rate cannot be readily determined, the Company shall use its incremental borrowing rate.

After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g. changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

▪ *Short term and low value leases*

The Company applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e. those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low value assets are recognised as expense on a straight-line basis over the lease term.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(q) *Revenue*

Revenue is measured based on the consideration to which the Company expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

Revenue is recognised when the Company satisfies a performance obligation by transferring a promised good or service to the customer, which is when the customer obtains control of the good or service. A performance obligation may be satisfied at a point in time or over time. The amount of revenue recognised is the amount allocated to the satisfied performance obligation.

(i) *Sales of goods*

Revenue from sale of goods is recognised at the point in time when control of the goods has transferred, being when the goods have been delivered to customer's specific location.

(ii) *Rendering of services*

The Company provides business advisory services to its ultimate holding company and global supply chain services and global human resources services to its ultimate holding company and related companies. Revenue from services rendered is recognised over time in the accounting period in which the services are rendered.

(iii) *Interest income*

Interest income is recognised using the effective interest method.

(r) *Government grants*

Government grants are recognised when there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. Where the grant relates to an asset, the fair value is recognised as deferred capital grant on the balance sheet and is amortised to profit or loss over the expected useful life of the relevant asset by equal annual instalments.

Government grant shall be recognised in profit or loss on a systematic basis over the periods in which the entity recognises as expenses the related costs for which the grants are intended to compensate. Grants related to income may be presented as a credit in profit or loss, either separately or under a general heading such as "Other income". Alternatively, they are deducted in reporting the related expenses.

(s) *Share capital*

Ordinary shares

Proceeds from issuance of ordinary shares are recognised as share capital in equity. Incremental costs directly attributable to the issuance of ordinary shares are deducted against share capital.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(t) *Taxes*

(i) *Current income tax*

Current income tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted at the end of the reporting period.

Current income taxes are recognised in the profit or loss except to the extent that tax relates to items recognised outside profit or loss, either in other comprehensive income or directly in equity. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

(ii) *Deferred tax*

Deferred tax is provided using the liability method on temporary differences at the end of the reporting period between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all temporary differences.

Deferred tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at the end of each reporting period and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured using the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted at the end of the reporting period.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in other comprehensive income or directly in equity.

Deferred tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set off current tax assets against current income tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(t) *Taxes (continued)*

(iii) *Goods and services tax*

Revenue, expenses and assets are recognised net of the amount of goods and services tax (“GST”) except:

- Where the goods and services tax incurred in a purchase of assets or services is not recoverable from the taxation authority, in which case the goods and services tax is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- Receivables and payables that are stated with the amount of goods and services tax included.

The net amount of goods and services tax recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the balance sheet.

(u) *Related parties*

A related party is defined as follows:

- (a) A person or a close member of that person’s family is related to the Company if that person:
- (i) Has control or joint control over the Company;
 - (ii) Has significant influence over the Company; or
 - (iii) Is a member of the key management personnel of the Company or of a parent of the Company.
- (b) An entity is related to the Company if any of the following conditions applies:
- (i) The entity and the Company are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others);
 - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member);
 - (iii) Both entities are joint ventures of the same third party;
 - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity;
 - (v) The entity is a post-employment benefit plan for the benefit of employees of either the Company or an entity related to the Company. If the Company is itself such a plan, the sponsoring employers are also related to the Company;
 - (vi) The entity is controlled or jointly controlled by a person identified in (a);
 - (vii) A person identified in (a) (i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).

3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

The preparation of the Company's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenue, expenses, assets, liabilities, and disclosure of contingent liabilities at the end of each reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

(i) *Judgement made in applying accounting policies*

There were no material judgements made by management in the process of applying the Company's accounting policies that have the most significant effect on the amounts recognised in the financial statements.

(ii) *Estimates and assumptions*

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Company based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Company. Such changes are reflected in the assumptions when they occur.

▪ *Useful lives of plant and equipment*

The cost of plant and equipment is depreciated on a straight-line basis over the plant and equipment's estimated economic useful lives. Management estimates the useful lives of these plant and equipment to be within 3 to 5 years. These are common life expectancies applied in the industry. Changes in the expected level of usage and technological developments could impact the economic useful lives of these assets, therefore, future depreciation charges could be revised. The carrying amount of the plant and equipment at the end of each reporting period is disclosed in Note 4 to the financial statements.

▪ *Calculation of expected credit loss ("ECL")*

When measuring ECL, the Company uses reasonable and supportable forward-looking information, which is based on assumptions for the future movement of different economic drivers and how these drivers will affect each other.

Loss given default is an estimate of the loss arising on default. It is based on the difference between the contractual cash flows due and those that the lender would expect to receive, taking into account cash flows from collateral and integral credit enhancements.

Probability of default constitutes a key input in measuring ECL. Probability of default is an estimate of the likelihood of default over a given time horizon, the calculation of which includes historical data, assumptions and expectations of future conditions.

3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(ii) *Key sources of estimation uncertainty (continued)*

▪ *Impairment in investment in joint venture*

When a joint venture is in net equity deficit and has suffered operating losses, a test is made whether the investment in the investee has suffered any impairment, in accordance with the stated accounting policy. This determination requires significant judgement. An estimate is made of the future profitability of the investee, and the financial health of and near term business outlook for the investee, including factors such as industry and sector performance, and operational and financing cash flow. It is impracticable to disclose the extent of the possible effects. It is reasonably possible based on existing knowledge, that outcomes within the next financial year that are different from assumptions could require a material adjustment to the carrying amount of the asset affected.

▪ *Leases - estimating the incremental borrowing rate*

The Company cannot readily determine the interest rate implicit in the lease, therefore, it uses its incremental borrowing rate to measure lease liabilities. The incremental borrowing rate is the rate of interest that the Company would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The incremental borrowing rate therefore reflects what the Company 'would have to pay', which requires estimation when no observable rates are available or when they need to be adjusted to reflect the terms and conditions of the lease. The Company estimates the incremental borrowing rate using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates.

Notes to the Financial Statements – 31 March 2021

4. PLANT AND EQUIPMENT

	Computers and software US\$	Equipment US\$	Furniture and fixtures US\$	Office equipment US\$	Total US\$
Cost:					
At 1 April 2019	109,017	–	281,433	76,722	467,172
Additions	12,000	12,380	–	–	24,380
At 31 March 2020 and 1 April 2020	121,017	12,380	281,433	76,722	491,552
Additions	6,059	–	–	–	6,059
At 31 March 2021	127,076	12,380	281,433	76,722	497,611
Accumulated depreciation:					
At 1 April 2019	99,421	–	169,273	52,271	320,965
Charge for the year	9,469	4,127	49,717	14,490	77,803
At 31 March 2020 and 1 April 2020	108,890	4,127	218,990	66,761	398,768
Charge for the year	7,080	4,127	21,989	3,717	36,913
At 31 March 2021	115,970	8,254	240,979	70,478	435,681
Net carrying amount:					
At 31 March 2020	12,127	8,253	62,443	9,961	92,784
At 31 March 2021	11,106	4,126	40,454	6,244	61,930

5. RIGHT-OF-USE ASSETS

Leases (as a lessee)

	Building US\$	Motor vehicles US\$	Office equipment US\$	Total US\$
Cost:				
At 1 April 2019	610,333	239,812	11,851	861,996
Additions	–	–	–	–
At 31 March 2020	610,333	239,812	11,851	861,996
Additions	1,829,265	–	–	1,829,265
At 31 March 2021	2,439,598	239,812	11,851	2,691,261
Accumulated depreciation:				
At 1 April 2019	–	–	–	–
Charge for the year	349,927	95,926	3,203	449,056
At 31 March 2020	349,927	95,926	3,203	449,056
Charge for the year	356,496	87,290	3,380	447,166
At 31 March 2021	706,423	183,216	6,583	896,222
Net carrying amount:				
At 31 March 2020	260,406	143,886	8,648	412,940
At 31 March 2021	1,733,175	56,596	5,268	1,795,039

Notes to the Financial Statements – 31 March 2021

5. RIGHT-OF-USE ASSETS (continued)

The Company leases several assets including office premises, office equipment and motor vehicle with lease term ranges from 3 to 5 years (2020: 3 to 5 years). The Company's obligation under this lease is secured by the lessor's title to the leased assets. The Company is restricted from assigning and subleasing the leased assets.

The carrying amounts and maturity analysis of lease liabilities is presented in Note 18.

	2021	2020
	US\$	US\$
(i) <u>Amounts recognised in profit and loss</u>		
Depreciation expense on right-of-use assets	447,166	449,056
Interest expense on lease liabilities	23,611	18,957
	<u>470,777</u>	<u>468,003</u>

(ii) Total cash outflow

The Company had total cash flow for all the leases of US\$442,984 (2020: \$ US\$461,145) in 2021.

6. INVESTMENT IN A JOINT VENTURE

	2021	2020
	US\$	US\$
Investment in joint venture at cost	3,126,622	3,126,622
Less: Impairment loss	<u>(3,126,622)</u>	<u>(3,126,622)</u>
	<u>–</u>	<u>–</u>

The details of the joint venture are as follows:

Name	Country of incorporation	Principal activities	Proportion of ownership interest	
			2021	2020
			%	%
PanAridus LLC *	United States of America	Research and development activities towards development of seed for rubber plantation	<u>50</u>	<u>50</u>

* Unaudited.

The impairment loss of US\$3,126,622 had been recognised in financial year 2017. The impairment loss had arisen as a result of a joint venture being loss making and is not expected to generate sufficient positive cash flows to cover the cost of investment.

Notes to the Financial Statements – 31 March 2021

7. INVESTMENT IN SUBSIDIARIES

	2021 US\$	2020 US\$
Unquoted shares, at cost	<u>6,636,266</u>	<u>6,636,266</u>

The details of the subsidiaries are as follows:

Name and principal activities	Country of incorporation	Cost of investments		Proportion of ownership interest	
		2021 US\$	2020 US\$	2021 %	2020 %
Apollo Tyres (Malaysia) Sdn. Bhd. * (Sales of natural rubber and related products)	Malaysia	1,636,266	1,636,266	100	100
ATL Singapore Pte. Ltd. (Trading of rubber based derivatives)	Singapore	<u>5,000,000</u> <u>6,636,266</u>	<u>5,000,000</u> <u>6,636,266</u>	100	100

* Audited by other accounting firm.

8. INVENTORIES

	2021 US\$	2020 US\$
Goods-in-transit	<u>32,515,061</u>	<u>14,909,058</u>
Statement of comprehensive income: Inventories recognised as an expense in cost of sales	<u>308,643,185</u>	<u>334,426,775</u>

9. TRADE RECEIVABLES

Trade receivables are non-interest bearing and are generally on 60 days' terms. They are recognised at their original invoice amounts which represents their fair values on initial recognition.

Notes to the Financial Statements – 31 March 2021

9. TRADE RECEIVABLES (continued)

The following table provides information about the exposure to credit risk and ECLs for trade receivables for individual customer as at 31 March 2021:

	Expected credit loss rate %	Gross carrying amount US\$	Lifetime ECL US\$	Credit impaired
2021				
Current (not past due)	–	632,429	–	No
1 to 30 days past due	–	–	–	No
31 to 60 days past due	–	–	–	No
61 to 90 days past due	–	–	–	No
More than 90 days past due	–	–	–	No
		632,429	–	

No provision of expected credit losses during the year as the Company's exposure to credit risk is not significant.

10. OTHER RECEIVABLES

	2021 US\$	2020 US\$
Advance billing from suppliers	1,130,466	425,465
Deposits	171,076	167,003
GST receivables	9,058	6,903
Prepayments	357,539	112,843
Staff advance	138	10,493
	1,668,277	722,707

Included in other receivables is an amount of US\$253,764 (2020: US\$184,399) denominated in Singapore Dollar.

11. AMOUNTS DUE FROM ULTIMATE HOLDING COMPANY

Trade	70,247,061	57,701,223
Non-trade	390,991	366,229
	70,638,052	58,067,452

The amounts due are unsecured, interest-free, repayable upon demand and to be settled in cash.

Included in amounts due from ultimate holding company is an amount of US\$1,392,597 (2020: US\$507,193) denominated in Euro.

Notes to the Financial Statements – 31 March 2021

12. AMOUNTS DUE FROM RELATED COMPANIES

	2021	2020
	US\$	US\$
Trade	7,740,340	6,905,252
Non-trade	65,913	67,127
	<u>7,806,253</u>	<u>6,972,379</u>

The amounts due are unsecured, interest-free, repayable upon demand and to be settled in cash.

Included in amounts due from related companies is an amount of US\$1,874,304 (2020: US\$4,464,163) denominated in Euro.

13. CASH AND CASH EQUIVALENTS

Cash and cash equivalents denominated in foreign currencies as at 31 March are as follows:

Euro	284,950	175,398
Singapore Dollar	<u>257,768</u>	<u>135,414</u>

14. TRADE PAYABLES

Included in trade payables is an amount of US\$1,320,891 (2020: US\$1,473,123) denominated in Euro.

15. OTHER PAYABLES

Accrued liabilities	766,649	348,453
Accrued salaries and related costs	396,799	331,067
Sundry payables	244,327	100,759
	<u>1,407,775</u>	<u>780,279</u>

Other payables denominated in foreign currencies as at 31 March are as follows:

Euro	1,932	337
Singapore Dollar	<u>416,182</u>	<u>358,242</u>

16. CONTRACT LIABILITIES

Contract liabilities are relating to advance billing to customer for the sales of goods to be delivered. The revenue relating to the sales of goods is recognised upon the goods are received by customers.

Notes to the Financial Statements – 31 March 2021

17. AMOUNTS DUE TO A RELATED COMPANY

The amounts due are non-trade related, unsecured, interest-free, repayable upon demand and to be settled in cash.

Included in amounts due to a related company is an amount of US\$28,680 (2020: US\$103,077) denominated in British Pounds.

18. LEASE LIABILITIES

	2021	2020
	US\$	US\$
Analysed as:		
Current	394,417	356,853
Non-current	1,390,334	62,945
	<u>1,784,751</u>	<u>419,798</u>
Maturity analysis:		
Year 1	439,872	362,744
Year 2	382,474	61,597
Year 3	385,944	2,137
Year 4	401,513	288
Year 5	301,135	–
	<u>1,910,938</u>	<u>426,766</u>

Lease liability are denominated in Singapore Dollar at end of reporting period.

19. SHORT TERM BORROWINGS

Trade financing (unsecured)	<u>16,719,130</u>	<u>27,611,124</u>
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The borrowings bear interest rate ranging from 1.18% to 1.40% (2020: 0.55% to 2.60%) per annum and are guaranteed by a letter of conform from ultimate holding company, Apollo Tyres Ltd.

Included in the borrowings is an amount of US\$Nil (2020: US\$1,342,809) denominated in Euro.

Notes to the Financial Statements – 31 March 2021

19. SHORT TERM BORROWINGS (continued)

A reconciliation of liabilities arising from financing activities is as follows:

	2020	Cash flows	Non-cash changes		2021
	US\$	US\$	Lease modification US\$	Foreign exchange movement US\$	US\$
Lease liabilities	419,798	(419,372)	1,829,265	(44,940)	1,784,751
Short term borrowings	<u>27,611,124</u>	<u>(10,891,994)</u>	<u>–</u>	<u>–</u>	<u>16,719,130</u>

20. TAX PAYABLE

	2021 US\$	2020 US\$
Balance at beginning of year	880,274	1,240,280
Current year's tax expense	1,400,584	884,204
Income tax paid	(663,734)	(1,271,882)
Income tax refund	19,118	10,765
(Over)/under provision in of prior year	<u>(15,189)</u>	<u>16,907</u>
Balance at end of year	<u>1,621,053</u>	<u>880,274</u>

21. SHARE CAPITAL

	2021		2020	
	Number of shares	US\$	Number of shares	US\$
Issued and fully paid:				
Ordinary shares	<u>15,565,383</u>	<u>13,110,195</u>	<u>15,565,383</u>	<u>13,110,195</u>

The holders of ordinary shares are entitled to receive dividends as and when declared by the Company. All ordinary shares have no par value carry one vote per share without restriction.

22. REVENUE

Revenue represents sales of goods in the normal course of business. The timing of goods transferred is at the point in time.

Notes to the Financial Statements – 31 March 2021

23. OTHER OPERATING INCOME

	2021	2020
	US\$	US\$
Business advisory services rendered	1,488,086	1,974,504
Global human resource services rendered	505,862	308,033
Government grants – Jobs support scheme *	193,001	–
– Temporary employment credit	–	5,942
– Wage employment scheme	15,407	–
Rental income	2,842	2,783
Sundry income	719	4,844
Supply chain management services rendered	654,980	761,411
	<u>2,860,897</u>	<u>3,057,517</u>

* Jobs Support Scheme is a government grant that provides wage support to the Company to help retain its local employees during this period of economic uncertainty due to COVID-19 Pandemic.

24. OTHER (CREDIT)/CHARGE

Foreign exchange adjustments, (gain)/loss	<u>(168,736)</u>	<u>155,609</u>
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25. FINANCE COSTS

Interest expenses on:		
– Lease liabilities	23,611	18,947
– Loan from a subsidiary	–	48,219
– Short-term borrowings	459,465	763,481
	<u>483,076</u>	<u>830,647</u>

26. PROFIT BEFORE TAX

The profit before tax is arrived at after charging:

Legal and professional fee	315,350	340,293
Management fee	310,176	327,928
Procurement fee	564,501	577,885
Staff benefits	126,564	139,211
Travelling	607	345,357
	<u>607</u>	<u>345,357</u>

Notes to the Financial Statements – 31 March 2021

27. INCOME TAX EXPENSE

(i) *Major components of income tax expense*

The major components of income tax expense for the years ended 31 March 2021 and 2020 are:

	2021	2020
	US\$	US\$
Statement of comprehensive income:		
Current tax	1,400,584	884,204
(Over)/under provision in prior year	<u>(15,189)</u>	<u>16,907</u>
	<u>1,385,395</u>	<u>901,111</u>

(ii) *Relationship between tax expense and accounting profit*

The reconciliation between the tax expense and the product of accounting profit multiplied by the applicable tax rate for the years ended 31 March 2021 and 2020 are as follows:

Profit before tax	<u>8,238,878</u>	<u>8,011,528</u>
Tax expense on profit before tax at 17%	1,400,609	1,361,960
Adjustments:		
Non-deductible expenses	4,493	7,558
Approved donation	–	(316)
Tax exemptions	(12,755)	–
(Over)/under provision in prior year	(15,188)	16,907
Deferred taxation not recognised	2,952	2,769
Over provision of current year income tax	5,284	77,162
Concessionary tax rate	–	(564,929)
Total tax expense	<u>1,385,395</u>	<u>901,111</u>

In July 2015, the Company granted a 3 + 2 years Development and Expansion Incentive (DEI) by the Minister of Trade and Industry at a concessionary tax rate of 10% for income derived from qualifying transaction of approved activities of the Company subject to compliance with the relevant rules and regulations.

The income derived from the non-qualifying activities are taxed at the applicable corporate tax rate of 17%.

The DEI incentive was ended on 31 December 2019.

28. DIVIDEND PAID

Interim Tax Exempt (One-tier) Dividend declared and paid during the financial year:

– Ordinary shares US\$Nil (2020: \$1.03) per share for financial year ended 31 March 2020	<u>–</u>	<u>16,000,000</u>
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Notes to the Financial Statements – 31 March 2021

29. DEFERRED TAXATION

	2021 US\$	2020 US\$
Deferred tax liability:		
Difference in depreciation	12,044	14,573
Deferred tax liability on temporary differences not recognised	(12,044)	(14,573)
Balance	<u>–</u>	<u>–</u>

30. EMPLOYEE BENEFITS

Employee benefits expenses (including directors):		
Salaries and bonuses	2,768,049	2,846,306
Central provident fund contributions	149,972	152,196
Benefit in kind	56,259	56,317
Others	263,749	206,859
	<u>3,238,029</u>	<u>3,261,678</u>

31. RELATED PARTY DISCLOSURES

In addition to those related party information disclosed elsewhere in the financial statements, the following significant transactions between the Company and related parties that took place at terms agreed between the parties during the financial year:

(i) *Significant related party transactions*

Related company

Sales	23,477,244	25,630,167
Management fee	310,176	327,928
Global human resource services rendered	65,989	53,150
Supply chain management services rendered	64,938	92,775

Ultimate holding company

Business advisory services	1,488,086	1,974,504
Sales	296,050,855	320,570,650
Global human resource services rendered	439,873	254,883
Expenses paid on behalf by	33,665	18,232
Procurement fee	564,501	577,885
Reimbursement expenses	428,462	370,287
Received on behalf of	514,901	655,863
Supply chain management services rendered	590,042	668,636
IT support	73,210	72,938

Notes to the Financial Statements – 31 March 2021

31. RELATED PARTY DISCLOSURES (continued)

(ii) *Compensation of key management personnel*

Key management personnel of the Company are those persons having the authority and responsibility for planning, directing and controlling the activities, directly or indirectly, of the Company. The directors of the Company and the general management of the Company are considered as key management personnel of the Company.

	2021	2020
	US\$	US\$
Short term employee benefits (including benefit in kind)	<u>1,362,485</u>	<u>1,468,119</u>

32. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Company is exposed to financial risks arising from its operations and the use of financial instruments. The key financial risks include interest rate risk, foreign currency risk, credit risk and liquidity risk. The Company's risk management policies focus on the unpredictability of financial markets and seek to, where appropriate, minimise potential adverse effects on the financial performance of the Company. The Company does not have any written financial risk management policies and guidelines and there has been no change to the Company's exposure to these financial risks or the manner in which it manages and measures the risks.

The following sections provide details regarding the Company's exposure to the financial risks associated with financial instruments held in the ordinary course of business and the objectives, policies and processes for the management of these risks.

(i) *Interest rate risk*

Interest rate risk is the risk that the fair value or future cash flows of the Company and the Company's financial instruments will fluctuate because of changes in market interest rates. The Company's exposure to interest rate risk arises primarily from their short term borrowings, interest-bearing loans given to related parties, investments in debt securities and cash and cash equivalent.

The Company's policy is to manage its interest cost using a mix of fixed and variable rate debts as well as by rolling over its borrowings on a short-term basis.

Sensitivity analysis for interest rate risk

Movements in interest rates will have an impact on the Company's loans and borrowings. A change of 75 basis points (bp) in interest rates at the reporting date would change equity and profit before tax by US\$125,393 (2020: US\$207,083). This analysis assumes that all other variables remain constant.

(ii) *Foreign currency risk*

Currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates. Currency risk arises when transactions are denominated in foreign currencies.

32. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

(ii) *Foreign currency risk (continued)*

The Company has transactional currency exposures arising from sales or purchases that are denominated in a currency other than the functional currency. The foreign currencies in which these transactions are denominated are mainly Singapore Dollar (SGD) and Euro (EUR). The Company's trade receivable and trade payable balances at the end of the reporting period have similar exposures. The Company also hold cash and short-term deposits denominated in foreign currencies for working capital purposes.

However, the Company does not use any financial derivatives such as foreign currency forward contracts, foreign currency options or swaps for hedging purposes.

Sensitivity analysis for foreign currency risk

The following table demonstrates the sensitivity of the Company's profit before tax to a reasonably possible change in the SGD and EUR, with all other variables held constant.

	Profit before tax	
	2021	2020
	US\$	US\$
SGD		
– strengthened 5% (2020: 5%)	88,822	21,215
– weakened 5% (2020: 5%)	(88,822)	(21,215)
EUR		
– strengthened 8% (2020: 2%)	170,393	50,500
– weakened 8% (2020: 2%)	<u>(170,393)</u>	<u>(50,500)</u>

(iii) *Credit risk*

Credit risk is the risk of loss that may arise on outstanding financial instruments should a counterparty default on its obligations. The Company's exposure to credit risk arises primarily from both trade and non-trade amounts due from ultimate holding company and related companies. Guidelines on credit terms provided to trade customers are established and continually monitored. For cash and cash equivalents, the Company minimises credit risk by dealing exclusively with reputable and well-established local and foreign banks, and companies with high credit ratings and no history of defaults.

The Company's objective is to seek continual revenue growth while minimising losses incurred due to increased credit risk exposures. Credit policies with guidelines on credit terms and limits set the basis for risk control.

The Company does not hold any collateral or other credit enhancements to cover its credit risks associated with its financial assets.

Notes to the Financial Statements – 31 March 2021

32. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

(iii) Credit risk (continued)

In order to minimise credit risk, the Company has developed and maintain the Company's credit risk gradings to categorise exposures according to their degree of risk of default. The credit rating information is supplied by independent rating agencies where available and, if not available, the Company uses other publicly available financial information and the Company's own trading records to rate its major customers and other debtors. The Company's exposure and the credit ratings of its counterparties are continuously monitored and the aggregate value of transactions concluded is spread amongst approved counterparties.

The Company's current credit risk grading framework comprises the following categories:

Category	Description	Basis for recognising expected credit losses (ECL)
Performing	The counterparty has a low risk of default and does not have any past-due amounts.	12-month ECL
Doubtful	Amount is >30 days past due or there has been a significant increase in credit risk since initial recognition.	Lifetime ECL – not credit-impaired
In default	Amount is >90 days past due or there is evidence indicating the asset is credit-impaired.	Lifetime ECL – credit-impaired
Write-off	There is evidence indicating that the debtor is in severe financial difficulty and has no realistic prospect of recovery.	Amount is written off

The tables below detail the credit quality of the Company's financial assets and other items, as well as maximum exposure to credit risk by credit risk rating grades:

	Note	External credit rating	Category	12-month or lifetime ECL	Gross carrying amount US\$	Loss allowance US\$	Net carrying amount US\$
2021							
Trade receivables	9	N.A.	(a)	Lifetime ECL (simplified approach)	632,429	–	632,429
Other receivables	10	N.A.	Performing	12m ECL	180,272	–	180,272
Amounts due from ultimate holding company	11	N.A.	Performing	12m ECL	70,638,052	–	70,638,052
Amounts due from related companies	12	N.A.	Performing	12m ECL	7,806,253	–	7,806,253
						–	

Notes to the Financial Statements – 31 March 2021

32. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

(iii) *Credit risk (continued)*

	Note	External credit rating	Category	12-month or lifetime ECL	Gross carrying amount US\$	Loss allowance US\$	Net carrying amount US\$
2020							
Other receivables	10	N.A.	Performing	12m ECL	184,399	–	184,399
Amounts due from ultimate holding company	11	N.A.	Performing	12m ECL	58,067,452	–	58,067,452
Amounts due from related companies	12	N.A.	Performing	12m ECL	6,972,379	–	6,972,379
						–	
						–	

- (a) For trade receivables, the Company has applied the simplified approach in FRS 109 to measure the loss allowance at lifetime ECL. The Company determines the expected credit losses on these items by using a provision matrix, estimated based on historical credit loss experience analysed in accordance to the past due status of the receivables, adjusted as appropriate to reflect current conditions and estimates of future economic conditions. The Company has assessed that there is no lifetime ECL, accordingly, no loss allowance has been provided.

No expected credit loss been provided for amounts due from ultimate holding company and amounts due from related companies as majority of the amounts due is trade in natures and both ultimate holding company and related companies always settled the debts within the credit term given.

Exposure to credit risk

At the end of the reporting period, the Company's maximum exposure to credit risk is represented by the carrying amount of each class of financial assets recognised in the balance sheet. No other financial assets carry a significant exposure to credit risk.

Credit risk concentration profile

The Company has no significant concentration of credit risk. The maximum exposures to credit risk in relation to each class of recognised financial assets other than derivatives is represented by the carrying amount of each financial assets as indicated in the balance sheet.

Financial assets that are neither past due nor impaired

Trade receivables that are neither past due nor impaired are creditworthy debtors with good payment record with the Company. Cash and cash equivalents and derivatives, that are neither past due nor impaired are placed with or entered into with reputable financial institutions or companies with high credit ratings and no history of default.

Notes to the Financial Statements – 31 March 2021

32. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

(iv) *Liquidity risk*

Liquidity risk is the risk that the Company will encounter difficulty in meeting financial obligations due to shortage of funds. The Company's exposure to liquidity risk arises primarily from possible mismatches of the maturities of financial assets and liabilities. The Company objective is to maintain a balance between continuity of funding and flexibility through the use of standby credit facilities.

Analysis of financial instruments by remaining contractual maturities

The table below analyses the maturity profile of the Company's financial liabilities at the end of reporting period, based on contractual undiscounted repayment obligations.

	Total \$	Within one year \$	Within two to five years \$
2021			
Trade payables	39,200,018	39,200,018	–
Other payables	1,407,775	1,407,775	–
Amounts due to a related company	28,680	28,680	–
Lease liabilities	1,910,938	439,872	1,471,066
Short term borrowings	16,719,130	16,719,130	–
	<u>59,266,541</u>	<u>57,795,475</u>	<u>1,471,066</u>
2020			
Trade payables	21,427,973	21,427,973	–
Other payables	780,279	780,279	–
Amounts due to a related company	82,503	82,503	–
Lease liabilities	426,766	362,744	64,022
Short term borrowings	27,611,124	27,611,124	–
	<u>50,328,645</u>	<u>50,264,623</u>	<u>64,022</u>

33. CLASSIFICATION OF FINANCIAL ASSETS AND LIABILITIES

The following table summarises the carrying amount of financial assets and liabilities recorded at the end of the reporting period by FRS 109 categories.

	2021 US\$	2020 US\$
<i>Financial assets at amortised cost</i>		
Trade receivables	632,429	–
Other receivables	171,214	177,496
Amounts due from ultimate holding company	70,638,052	58,067,452
Amounts due from related companies	7,806,253	6,972,379
Cash and cash equivalents	602,273	943,359
	<u>79,850,221</u>	<u>66,160,686</u>

Notes to the Financial Statements – 31 March 2021

33. CLASSIFICATION OF FINANCIAL ASSETS AND LIABILITIES (continued)

	2021 US\$	2020 US\$
<i>Financial liabilities at amortised cost</i>		
Trade payables	39,200,018	21,427,973
Other payables	1,407,775	780,279
Amounts due to a related company	28,680	82,503
Short term borrowings	16,719,130	27,611,124
	<u>57,355,603</u>	<u>49,901,879</u>

34. FAIR VALUE OF ASSETS AND LIABILITIES

The fair value of an asset or a liability is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The carrying amount of financial assets and liabilities are reasonable approximation of fair values, either due to their short-term nature or that they are floating rate instruments that are re-priced to market interest rates on or near the end of the reporting period.

However, the Company does not anticipate that the carrying amounts recorded at the end of the reporting period would be significantly different from the values that would eventually be received or settled.

At the end of the reporting period, the Company does not have any other asset or liability carried at fair value.

35. CAPITAL MANAGEMENT

The primary objective of the Company's capital management is to ensure that it maintains a strong credit rating and healthy capital ratios in order to support its business and maximise shareholder value.

The Company manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Company may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes during the years ended 31 March 2021 and 31 March 2020. The Company monitors capital using a gearing ratio, which is net debt divided by total capital plus net debt. The Company is not subjected to externally imposed capital requirements.

The Company will continue to be guided by prudent financial policies of which gearing is an important aspect.

Notes to the Financial Statements – 31 March 2021

35. CAPITAL MANAGEMENT (continued)

	2021	2020
	US\$	US\$
Trade and other payables	40,607,793	22,208,252
Amounts due to a related company	28,680	82,503
Lease liabilities	1,784,751	419,798
Short term borrowings	16,719,130	27,611,124
Less: Cash and cash equivalents	<u>(602,273)</u>	<u>(943,359)</u>
<i>Net debt</i>	<u>58,538,081</u>	<u>49,378,318</u>
Equity attributable to the owner of the Company	<u>30,296,135</u>	<u>23,442,652</u>
<i>Total capital</i>	<u>30,296,135</u>	<u>23,442,652</u>
Capital and net debt	<u>88,834,216</u>	<u>72,820,970</u>
Gearing ratio	<u>66%</u>	<u>68%</u>

36. AUTHORISATION OF FINANCIAL STATEMENTS

The financial statements for the year ended 31 March 2021 were authorised for issue in accordance with a resolution of the directors on 6 May 2021.

The accompanying Supplementary Income Statement has been prepared for management purposes only and does not form part of the audited financial statements.

Apollo Tyres Holdings (Singapore) Pte. Ltd.
(Co. Reg. No. 201019159E)

Supplementary Income Statement for the financial year ended 31 March 2021

	Schedule	2021 US\$	2020 US\$
Revenue		319,528,099	346,200,817
Cost of sales	A	<u>(308,643,185)</u>	<u>(334,426,775)</u>
Gross profit		10,884,914	11,774,042
Other operating income	B	2,860,897	3,057,517
Administrative expenses	C	(5,159,480)	(5,451,670)
Distribution costs	D	(33,113)	(382,105)
Other (credit)/charge	E	168,736	(155,609)
Finance costs	F	<u>(483,076)</u>	<u>(830,647)</u>
Profit before tax		<u>8,238,878</u>	<u>8,011,528</u>
Schedule A			
Cost of sales			
Cost of goods sold		<u>308,643,185</u>	<u>334,426,775</u>
Schedule B			
Other operating income			
Business advisory services rendered		1,488,086	1,974,504
Global human resource services rendered		505,862	308,033
Government grants – Jobs support scheme		193,001	–
– Temporary employment credit		–	5,942
– Wage employment scheme		15,407	–
Rental income		2,842	2,783
Sundry income		719	4,844
Supply chain management services rendered		<u>654,980</u>	<u>761,411</u>
		<u>2,860,897</u>	<u>3,057,517</u>

Apollo Tyres Holdings (Singapore) Pte. Ltd.
(Co. Reg. No. 201019159E)

Supplementary Income Statement for the financial year ended 31 March 2021

	2021 US\$	2020 US\$
		<u>Schedule C</u>
Administrative expenses		
Auditor's remuneration	12,433	12,427
Bank charges	63,151	91,526
Central provident fund contribution	137,764	139,499
Computer expenses	9,630	9,300
Depreciation – plant and equipment	36,913	77,803
Depreciation – right-of-use assets	447,166	449,056
Director's remuneration	1,305,645	1,412,450
Donation	–	744
Foreign worker levy	1,838	2,895
General expenses	14,928	14,205
Housekeeping expenses	8,028	9,396
Insurance	1,743	2,167
IT support	73,210	72,938
Legal and professional fee	315,350	340,293
Management fee	310,176	327,928
Market information	3,534	3,447
Medical expenses	4,485	4,740
Pension allowance	1,447	–
Printing and stationery	1,931	2,678
Procurement fee	564,501	577,885
Recruitment fee	960	21,881
Refreshments	1,138	1,797
Relocation expenses	–	17,218
Rental of equipment	1,695	1,647
Rental of premises	(15,947)	4,175
Salaries and bonus	1,610,161	1,584,177
Skill development levy	1,931	584
Staff benefits	126,564	139,211
Subscription fee	42,305	42,821
Tax fee	2,194	2,189
Telecommunication	28,270	35,045
Training	90	6,106
Transport allowance	41,625	36,513
Transportation	552	1,284
Utilities	4,069	5,645
	<u>5,159,480</u>	<u>5,451,670</u>

Apollo Tyres Holdings (Singapore) Pte. Ltd.
(Co. Reg. No. 201019159E)

Supplementary Income Statement for the financial year ended 31 March 2021

	2021 US\$	2020 US\$
		<u>Schedule D</u>
Distribution costs		
Brokerage commission	16,645	18,683
Entertainment	15,861	18,065
Travelling	607	345,357
	<u>33,113</u>	<u>382,105</u>
		<u>Schedule E</u>
Other (credit)/charge		
Foreign exchange adjustments, (gain)/loss	<u>(168,736)</u>	<u>155,609</u>
		<u>Schedule F</u>
Finance costs		
Interest expenses on:		
– Lease liabilities	23,611	18,947
– Loan from a subsidiary	–	48,219
– Short-term borrowings	459,465	763,481
	<u>483,076</u>	<u>830,647</u>