Registered number: 00290012

APOLLO VREDESTEIN (UK) LTD

ANNUAL REPORT

FOR THE YEAR ENDED 31 MARCH 2021

COMPANY INFORMATION

Directors V K Mittal

B R M Rivallant

Company secretary Vistra Cosec Limited

Registered number 00290012

Registered office 1 Beechwood

Cherry Hall Road Kettering Business Park

Kettering NN14 1UE

Independent auditors Cooper Parry Group Limited

Chartered Accountants & Statutory Auditor

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East Midlands Airport Castle Donington

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STRATEGIC REPORT FOR THE YEAR ENDED 31 MARCH 2021

Introduction

Apollo Vredestein (UK) Ltd is a subsidiary of Apollo Vredestein B.V, a company registered in the Netherlands and ultimately owned by Apollo Tyres Ltd, a listed multinational organisation and a global tyre manufacturer headquartered in Gurgaon, India. Apollo Vredestein (UK) Ltd, engages in the marketing, sales and distribution of rubber tyres and tubes, imported from the Apollo group of companies.

Business review

The company's 2020/21 results were significantly and adversely affected by the consequences of the Covid-19 pandemic. Within the UK, the market demand for PCT products over the whole year decreased by around 15% versus the previous year and TBR products by 11%, although in the Agricultural tyre segment market demand increased year on year.

The wider effects of the pandemic also created disruption to the company's global supply chain which resulted in various problems with product availability that negatively affected sales. As such sales volumes in 2020/21 were substantially below planned levels for the year and company turnover decreased from £20,656,816 to £12,509,895. Operating costs and expenses were reduced by around 28% and this offset some of the decrease in sales revenue, resulting in a reduction in profit before taxation from £329,288 to £19,670. PCT replacement sales will continue to be challenging as the longer term effects of the pandemic endure - disruptions to the MOT testing calendar have considerable influences on replacement tyre sales, and there is continued recessionary behaviour by consumers resulting from low economic confidence levels; however the company Directors and management team have set sustainable growth plans for the coming year and beyond.

Principal risks and uncertainties

The directors consider the principal risks and uncertainties faced by the company are in the following categories:

Economic risk

The risk of exchange rate changes particularly between Pound Sterling and the Euro having an adverse impact on the cost of finished goods. The risks of exchange rate changes are managed by using both Pound Sterling and Euro Bank accounts to help mitigate the exchange rate risk.

Competition and supply risk

The directors of the company manage competition risk through excellent customer service and the continuous innovation and development of new products. The company works closely with the parent company, upon whom it relies on for timely delivery of innovative and competitive product lines.

Financial risks

The company has budgetary and financial reporting procedures, supported by appropriate key performance indicators to manage credit, liquidity and other financial risks. There were no transactions of a speculative nature undertaken. The main risks arising from the company are credit and liquidity risk. The directors review and agree policies for managing each of these risks and they are summarised below:

Credit risk

The company's principal financial assets are cash and trade debtors. The credit risks associated with cash is minimal as the counterparties have high credit ratings assigned by international credit rating agencies. The principal credit risk therefore arises from its trade debtors. In order to manage this credit risk, the directors set limits based on a combination of customers credit rating obtained from third party credit agencies and the customer's payment history with the company. Credit limits are reviewed by the Finance Manager and Apollo Vredestein B.V on a regular basis in conjunction with the ageing of the debt and collection history.

Liquidity risk

The company manages its liquidity risk by using liquidity ratios and other accounting techniques to ensure that there are sufficient resources available to meet its foreseeable financial obligations.

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

Financial key performance indicators

The company monitors its performance by reviewing its turnover and profit before tax for the financial year. Coronavirus At the date of signing these accounts, Coronavirus represents both a risk to the business and its people. The company has taken active measures to ensure its people remain safe and healthy. Measures include additional education on cleanliness, self-isolation, social distancing and the ability to work from home or in roster patterns where necessary. There are regular business continuity and health and safety meetings to ensure compliance with the measures introduced.

Coronavirus

At the date of signing these accounts, Coronavirus represents both a risk to the business and its people. The company has taken active measures to ensure its people remain safe and healthy. Measures include additional education on cleanliness, self-isolation, social distancing and the ability to work from home or in roster patterns where necessary. There are regular business continuity and health and safety meetings to ensure compliance with the measures introduced.

This report was approved by the board and signed on its behalf.

—Docusigned by: Vishal Mittal

V K Mittal Director

Date: 10 June 2021

DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2021

The directors present their report and the financial statements for the year ended 31 March 2021.

Directors' responsibilities statement

The directors are responsible for preparing the strategic report, the directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies for the company's financial statements and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Principal activity

The principal activity of the company is the marketing, sales and distribution of rubber tyres and tubes, imported from the Apollo Vredestein group companies.

Results and dividends

The profit for the year, after taxation, amounted to £914 (2020: £274,501).

Directors

The directors who served during the year are as noted on the company information page.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

Disclosure of information to auditors

Each of the persons who are directors at the time when this directors' report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the company's auditors are unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the company's auditors are aware of that information.

This report was approved by the board and signed on its behalf.

Docusigned by:
Visual Mittal
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Director

Date: 10 June 2021

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF APOLLO VREDESTEIN (UK) LTD

Opinion

We have audited the financial statements of Apollo Vredestein (UK) Limited (the 'company') for the year ended 31 March 2021, which comprise the profit and loss account, the balance sheet and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 March 2021 and of its profit for the vear then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF APOLLO VREDESTEIN (UK) LTD (CONTINUED)

Other information

The directors are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic report and the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic report and the Directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic report or the Directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Directors' responsibilities statement set out on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF APOLLO VREDESTEIN (UK) LTD (CONTINUED)

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

Our assessment focused on key laws and regulations the company has to comply with and areas of the financial statements we assessed as being more susceptible to misstatement. These key laws and regulations included but were not limited to compliance with the Companies Act 2006, United Kingdom Generally Accepted Accounting Practice and relevant tax legislation.

We are not responsible for preventing irregularities. Our approach to detect irregularity included, but was not limited to, the following:

- an understanding of the legal and regulatory framework applicable to the entity and how the entity is complying with that framework, including a review of legal and professional nominal codes;
- obtaining an understanding of the entity's policies and procedures and how the entity has complied with these, through discussions and sample testing of controls;
- an understanding of the entity's risk assessment process, including the risk of fraud;
- · designing our audit procedures to respond to our risk assessment; and
- performing audit work over the risk of management override of controls, including testing of journal entries
 and other adjustments for appropriateness, evaluating the business rationale of significant transactions
 outside the normal course of business and reviewing accounting estimates for bias, such as the stock
 provision.

Whilst considering how our audit work addressed the detection of irregularities, we also consider the likelihood of detection based on our approach. Irregularities from fraud are inherently more difficult to detect than those arising from error.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF APOLLO VREDESTEIN (UK) LTD (CONTINUED)

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Cosper lang Croy U.S.

Steven Ellis (Senior Statutory Auditor)

for and on behalf of Cooper Parry Group Limited

Chartered Accountants Statutory Auditor

Sky View Argosy Road East Midlands Airport Castle Donington Derby DE74 2SA

Date: 10 June 2021

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 MARCH 2021

	Note	2021 £	2020 £
Turnover	3	12,491,354	20,656,816
Cost of sales		(10,293,568)	(17,158,019)
Gross profit		2,197,786	3,498,797
Distribution costs		(273,983)	(544,500)
Administrative expenses		(2,019,770)	(2,645,097)
Other operating income	4	88,919	398
Operating (loss)/profit	5	(7,048)	309,598
Interest receivable and similar income		8,177	19,690
Profit before tax		1,129	329,288
Tax on profit	8	(215)	(54,787)
Profit after tax		914	274,501
Retained earnings at the beginning of the year		52,003	(222,498)
Profit for the year		914	274,501
Retained earnings at the end of the year		52,917	52,003

There were no recognised gains and losses for 2021 or 2020 other than those included in the profit and loss account.

The notes on pages 11 to 21 form part of these financial statements.

APOLLO VREDESTEIN (UK) LTD REGISTERED NUMBER: 00290012

BALANCE SHEET AS AT 31 MARCH 2021

	Note		2021 £		2020 £
Fixed assets					
Tangible assets	9		3,373		5,133
		-	3,373	•	5,133
Current assets					
Stocks	10	791,751		645,808	
Debtors: amounts falling due within one year	11	3,147,563		2,880,591	
Cash at bank and in hand		456,957		952,620	
		4,396,271		4,479,019	
Creditors: amounts falling due within one year	12	(2,095,727)		(2,181,149)	
Net current assets			2,300,544		2,297,870
Total assets less current liabilities		-	2,303,917	•	2,303,003
Net assets		-	2,303,917		2,303,003
Capital and reserves		•			
Called up share capital	14		1,001,000		1,001,000
Other reserves	15		1,250,000		1,250,000
Profit and loss account	15		52,917		52,003
		- -	2,303,917	•	2,303,003

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:

Docusigned by:
VISUAL Mittal
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Director

Date: 10 June 2021

The notes on pages 11 to 21 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

1. Accounting policies

1.1 Basis of preparation of financial statements

Apollo Vredestein (UK) Limited is a limited liability company incorporated and domiciled in England. The address of the registered office is shown on the company information page.

The financial statements are prepared in Pound Sterling (\mathfrak{L}) , which is the company's presentational and functional currency. The financial statements are for the year ended 31 March 2021 (2020: year ended 31 March 2020).

The financial statements have been prepared under the historical cost convention and in accordance with Financial Reporting Standard (FRS) 102, the Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland (FRS 102) and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to excercise judgement in applying the company's accounting policies (see note 2).

The following accounting policies have been applied consistently throughout the year:

1.2 Disclosure exemptions

The company has adopted the following disclosure exemptions:

Under FRS 102 section 1.12, the company is exempt from the requirement to prepare a statement of cash flows on the grounds that its ultimate parent company, includes the company's cash flows in its own published consolidated financial statements.

The entity is a 'qualifying entity' and has also taken advantage of the exemption from disclosing key management personnel (other than directors emoluments) under FRS 102 section 1.12.

As the company is a wholly owned subsidiary of Apollo Tyres Limited, the company has taken advantage of the exemption contained in section 33 of FRS 102 and has therefore not disclosed transactions or balances with entities which form part of the group.

1.3 Going concern

At the balance sheet date the company had significant cash and a strong net current asset position. At the time of signing these accounts, the directors have considered the effect of the Coronavirus on the going concern position, and consider that this does indicate that the company will continue to trade for a period of at least 12 months from the date of signing these accounts.

The financial forecasts prepared by the directors show that the company will be able to operate within the facilities available to it, including if needed support from group companies in respect of extended credit terms on intercompany balances. The forecasts take into account the low cost base of the company and an anticipated increase in sales as the UK lockdown restrictions are eased.

On that basis, the directors have prepared these financial statements on a going concern basis.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

1. Accounting policies (continued)

1.4 Turnover

Turnover is recognised to the extent that it is probable that the economic benefits will flow to the company and the turnover can be reliably measured. Turnover is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes. The following criteria must also be met before turnover is recognised:

Sale of goods

Turnover from the sale of goods is recognised when all of the following conditions are satisfied:

- the company has transferred the significant risks and rewards of ownership to the buyer;
- the company retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of turnover can be measured reliably;
- it is probable that the company will receive the consideration due under the transaction;
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

1.5 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

The company adds to the carrying amount of an item of fixed assets the cost of replacing part of such an item when that cost is incurred, if the replacement part is expected to provide incremental future benefits to the company. The carrying amount of the replaced part is derecognised. Repairs and maintenance are charged to profit or loss during the period in which they are incurred.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives.

Depreciation is provided on the following basis:

Fixtures and fittings - 3 to 8 years on a straight line basis

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in profit or loss.

At each balance sheet date, the company reviews the carrying amounts of its tangible fixed assets to determine whether there is any indication that any items have suffered an impairment loss. If any such indication exists, the recoverable amount of an asset is estimated in order to determine the extent of the impairment loss, if any. Where it is not possible to estimate the recoverable amount of the asset, the company estimates the recoverable amount of the cash generating unit to which the asset belongs.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. Impairment loss is recognised as an expense immediately.

1.6 Stocks

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

1. Accounting policies (continued)

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Cost is based on the cost of purchase on a first in, first out basis.

At each balance sheet date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in the profit and loss account.

1.7 Financial instruments

The company only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities such as trade and other accounts receivable and payable and loans with related parties.

All financial assets and liabilities are initially measured at transaction price subsequently at amortised cost.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and the best estimate, of the amount that the company would receive for the asset if it were to be sold at the balance sheet date.

1.8 Operating leases

Rentals under operating leases are charged to the Profit and loss account on a straight line basis over the lease term.

1.9 Government grants

Grants relating to the job retention scheme are recognised when the requirements are met and recognised in the profit and loss account in the period to which it relates to.

1.10 Foreign currency translation

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction.

Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented in the profit and loss account within admin expenses.

1.11 Pensions

Defined contribution pension plan

The company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the company pays fixed contributions into a separate entity. Once the contributions have been paid the company has no further payment obligations.

The contributions are recognised as an expense in profit or loss when they fall due. Amounts not paid are shown in accruals as a liability in the balance sheet. The assets of the plan are held separately from the company in independently administered funds.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

1. Accounting policies (continued)

1.12 Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in profit or loss except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the balance sheet date in the countries where the company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the balance sheet date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

2. Judgements in applying accounting policies and key sources of estimation uncertainty

The company makes estimates and assumptions concerning the future. Management are also required to exercise judgement in the process of applying the company's accounting policies. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

Impairment of fixed assets

The company assesses the impairment of tangible fixed assets subject to depreciation whenever events or changes in circumstances indicate that the carrying value may not be recoverable. Factors considered important that could trigger an impairment review include the following:

- Significant underperformance relative to historical or projected future operating results;
- Significant changes in the manner of the use of the acquired assets or the strategy for the overall business; and
- Significant negative industry or economic trends.

Depreciation and residual values

The directors have reviewed the asset lives and associated residual values of all fixed asset classes and have concluded that asset lives and residual values are appropriate.

The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors. In assessing asset lives, factors such as technological innovation and maintenance programmes are taken into account. Residual value assessments consider issues such as future market conditions, the remaining life of the asset and projected disposal values.

Carrying value of stocks

Management review the market value of and demand for its stocks on a periodic basis to ensure stock is recorded in the financial statements at the lower of cost and net realisable value. Any provision for impairment is recorded against the carrying value of stocks. Management use their knowledge of market conditions, historical experiences and estimates of future events to assess future demand for the company's products and achievable selling prices.

Recoverability of trade debtors

Trade and other debtors are recognised to the extent that they are judged recoverable. Management reviews are performed to estimate the level of reserves required for irrecoverable debt. Provisions are made against specific invoices where recoverability is uncertain.

Management makes allowance for doubtful debts based on an assessment of the recoverability of debtors. Allowances are applied to debtors where events or changes in circumstances indicate that the carrying amounts may not be recoverable. Management specifically analyse historical bad debts, customer creditworthiness, current economic trends and changes in customer payment terms when making a judgement to evaluate the adequacy of the provision for doubtful debts. Where the expectation is different from the original estimate, such difference will impact the carrying value of debtors and the charge in the profit and loss account.

Leases

The company determines whether leases entered into are an operating lease or a finance lease. These decisions depend on an assessment of whether the risks and rewards of ownership have been transferred from the lessor to the company on a lease by lease basis based on an evaluation of the terms and conditions of the arrangements, and accordingly whether the lease requires an asset and liability to be recognised in the balance sheet.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

2. Judgements in applying accounting policies (continued)

Provisions

A provision is recognised when the company has a present legal or constructive obligation as a result of a past event for which it is probable that an outflow of resources will be required to settle the obligation and the amount can be reliably estimated.

Whether a present obligation is probable or not requires judgement. The nature and type of risks for these provisions differ and management's judgement is applied regarding the nature and extent of obligations in deciding if an outflow of resources is probable or not. External advice is sought where appropriate.

Taxation

There are many transactions and calculations for which the ultimate tax determination is uncertain. The company takes professional advice on its tax affairs and recognises liabilities for anticipated tax based on estimates of what taxation is likely to be due.

Management estimation is required to determine the amount of deferred tax assets that can be recognised, based upon likely timing and level of future taxable profits.

3. Turnover

Turnover and profit before tax of the company is attributable to its principal activity.

All turnover arose within the United Kingdom.

4. Other operating income

	2021 £	2020 £
Other operating income	-	398
Government grants received	88,919	-
	88,919	398

5. Operating (loss)/profit

The operating (loss)/profit is stated after charging:

	2021 £	2020 £
Depreciation of tangible fixed assets	2,114	3,405
Exchange differences	44,459	(67,733)
Operating lease rentals	144,625	146,083
Pension cost	65,548	71,582
Auditors' remuneration	14,500	14,500

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

6. Directors remuneration

The directors did not receive any remuneration during the year (2020: £Nil). Directors' remuneration is borne by other group companies.

7. Staff costs

Staff costs were as follows:

	2021 £	2020 £
Wages and salaries	679,524	709,635
Social security costs	79,102	90,792
Pension costs	63,933	71,582
	822,559	872,009

The average monthly number of employees, including the directors, during the year was as follows:

	2021 No.	2020 No.
Sales and marketing	12	12
Administration	2	3
	14	15

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

8. Taxation

Analysis of tax charge in the year	2021 £	2020 £
Current tax (see note below)		
UK corporation tax charge on profit for the year Adjustments in respect of prior periods	9,121 (389)	66,297 (84)
Origination and reversal of timing differences Changes to tax rates	(7,172) (1,345)	(11,426)
Tax on profit on ordinary activities	215	54,787

Factors affecting tax charge for the year

The tax assessed for the year is higher than (2020: higher than) the standard rate of corporation tax in the UK of 19% (2020: 19%). The differences are explained below:

	2021 £	2020 £
Profit on ordinary activities before tax	1,129	329,288
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2019: 19%) Effects of:	215	62,565
Expenses not deductible for tax purposes	787	2,856
Fixed asset differences	-	1,113
Other timing differences leading to an increase (decrease) in taxation	1,075	-
Adjustments to tax charge in respect of previous period	(1,862)	(84)
Deferred tax not recognised	-	(11,663)
Total tax charge for the year	215	54,787

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

9. Tangible fixed assets

		F	Fixtures and fittings
	Cost		
	At 1 April 2020		127,299
	Additions		354
	At 31 March 2021	_	127,653
	Depreciation		
	At 1 April 2020		122,166
	Charge for the year on owned assets		2,114
	At 31 March 2021	_	124,280
	Net book value		
	At 31 March 2021	_	3,373
	At 31 March 2020	=	5,133
10.	Stocks		
		2021 £	2020 £
	Finished goods and goods for resale 79	91,751	645,808
			0.40.050)

Stock recognised in cost of sales during the year as an expense was £8,689,497 (2020: £13,842,652).

11. Debtors

2021 £	2020 £
2,986,172	2,684,627
-	7,933
-	52,665
141,448	123,940
19,943	11,426
3,147,563	2,880,591
	£ 2,986,172 141,448 19,943

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

12. Creditors: Amounts falling due within one year

	2021 £	2020 £
Trade creditors	122,261	131,024
Amounts owed to group undertakings	1,482,873	1,386,209
Corporation tax	8,029	67,188
Other taxation and social security	102,838	68,013
Other creditors	156,126	323,995
Accruals and deferred income	223,600	204,720
	2,095,727	2,181,149

13. Deferred taxation

At beginning of year	11,426
Credited to the profit or loss	8,517
At end of year	19,943

2021

The deferred tax asset is made up as follows:

	2021 £	2020 £
Fixed asset timing differences	1,669	1,648
Short term timing differences	18,274	9,778
	19,943	11,426

14. Share capital

	2021 £	2020 £
Allotted, called up and fully paid	-	
1,001,000 Ordinary shares of £1.00 each	1,001,000	1,001,000

15. Reserves

Other reserves

Other reserves relate to a capital contribution reserve.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

16. Pension commitments

The company operates a defined contribution pension scheme. The pension charge for the period represents contributions payable by the company and amounted to £63,933 (2020: £71,582).

Pension contributions of £12,886 (2020: £7,517) were payable at the balance sheet date.

17. Operating lease commitments

At 31 March 2021 the company had future minimum lease payments due under non-cancellable operating leases for each of the following periods:

	2021 £	2020 £
Within 1 year	127,205	124,188
Between 2 and 5 years	124,066	181,948

18. Ultimate parent undertaking and controlling party

The immediate parent company is Apollo Tyres Vredestein BV, a company registered in The Netherlands. The company is controlled by Apollo Tyres Limited, a company registered in India, the ultimate parent undertaking.

The smallest and largest group where group accounts are prepared are Apollo Vredestein BV and Apollo Tyres Limited respectively.

The consolidated accounts of Apollo Tyres Limited are available to the public on its website www.apollotyres.com/en-gb or can be obtained from its registered office, 3rd Floor, Areekal Mansion, Panampilly Nagar, Kochi 682036, Kerala, India.