ANNUAL REPORT FOR THE YEAR ENDING ON 31 MARCH 2021

Prem Chand Ojha Managing Director



Apollo Tyres (Hungary) Kft. Balance sheet version "A" as at 31 March 2021 balances in million HUF

ASS	ETS		31/03/2020	31/03/2021
A.	INV	ESTED ASSETS	146 685	144 665
	İ.	Intangible assets	627	4 391
		Capitalised value of reorganisation	0	0
		2. Capitalised R&D	0	2 117
		Intellectual properties and rights	627	2 274
		4. Softwares	0	0
		5. Goodwill	0	0
		6. Advance payment to intangibles	0	0
		7. Revaluation of intangibles	U	J
	II.	Tangible assets	146 058	140 274
		1. Land and buildings	48 139	47 848
		Technological equipments	81 117	87 178
		3. Other equipments	5 512	4 779
		4. Animals	0	0
		Fixed assets under construction (CWIP)	11 228	314
		Advance payments to CWIP	62	155
		7. Revaluation of Tangibles	0	0
	Ш	Long-term financial assets	0	0
		Permanent holdings in affiliated parties	0	0
		Long-term loans given to affiliated parties	0	0
		Long-term, significant holdings	0	0
		Long-term loans given to companies with significant holdings	0	0
		5. Other permanent holdings	0	0
		Long-term loans given to companies in other holding relationships	0	0
		7. Other long-term loans	0	0
		Securities representing long-term lending	0	0
		Value adjustment of financial investments	Ü	v
В.	CUI	RRENT ASSETS	28 424	20 353
	I.	Stocks	8 899	10 509
		Raw materials and packagings	3 393	4 299
		Semi-finished production	843	1 241
		3. Living stocks	0	0
		Finished products	4 571	4 789
		5. Commercial goods	92 0	180 0
		6. Advances to stock	U	o o
	II.	Receivables	15 828	7 271
		Trade debtors	0	1
		Receivables from affiliated parties	13 169	7 101
		Receivables from companies with significant holdings	0	0
		Receivables from companies in other shareholding relationships Rills receivables.	0	0
		Bills receivables Other receivables	2 659	169
		6. Other receivables	2 000	
	III.	Securities	0	0
		Shares and participations of affiliated parties	0	0
		2. Significant holdings	0	0
		Other participations	0	0
		Own shares, participation	0	0
		5. Securities for sale representing credit relationship	0	0
	IV.	Liquid assets	3 697	2 573
		1. Cash, checks	0 3 697	0 2 573
		2. Bank deposits	3 697	2575
C.	PRE	EPAYMENT AND ACCRUED ASSETS	39	33
		1. Accrued income	0	0
		2. Accrued costs and expenses	39	33
		3. Deferred expenses	0	0
	TOT	TAL ASSETS	175 148	165 051
	6.00			N.

Gyöngyöshalász, April 26, 2021

Manager of the company (representative)

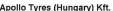


Apollo Tyres (Hungary) Kft. Balance sheet version "A" as at 31 March 2021 balances in million HUF

LIABILITIES	31/03/2020	31/03/2021
D. SHAREHOLDER'S EQUITY I. Subscribed capital of which: repurchased ownership shares at face value II. Subscribed but unpaid capital (-) III. Capital reserve IV. Retained earnings V. Tied-up reserve VI. Valuation reserve VII. Profit/Loss after tax	146 489 112 0 0 142 195 0 0 0 4 182	138 348 103 0 0 112 204 18 065 2 117 0 5 859
E. PROVISIONS 1. Provisions for expected losses 2. Provisions for future and contingent liabilities 3. Other provisions	0 0 0 0	0 0 0
F. LIABILITIES	13 209	12 024
Subordinated liabilities Subordinated liabilities to affiliated parties Subordinated liabilities to companies with significant holdings Subordinated liabilities to companies with a share-ownership relationship Subordinated liabilities to other business organizations	0 0 0 0	0 0 0 0
11. Long-term liabilities 1. Long-term loans 2. Convertible bonds 3. Debts on the issuance of bonds 4. Investment and development credits 5. Other long-term loans 6. Long-term liabilities to affiliated parties 7. Long-term liabilities to companies with significant holdings 8. Long-term liabilities to companies with another share-ownership relationship 9. Other long-term liabilities	0 0 0 0 0 0 0	0 0 0 0 0 0 0
1. Short-term liabilities 1. Short-term loans of which: convertible bonds 2. Short-term credits 3. Advances received from customers 4. Trade creditors 5. Bills payable 6. Short-term liabilities to affiliated parties 7. Short-term liabilities to companies with significant holdings 8. Short-term liabilities to companies with another share-ownership relationship 9. Other short-term liabilities	13 209 0 0 0 0 10 700 0 1 636 0 0	12 024 0 0 0 0 8 247 0 2 759 0 0
G. ACCRUED EXPENSES AND DEFERRED INCOME 1. Accrued income 2. Accrued costs and expenses 3. Deferred income	15 450 0 764 14 686	14 679 0 833 13 846
TOTAL EQUITY AND LIABILITIES	175 148	165 051

Gyöngyöshalász, April 26, 2021

Manager of the company (representative)



apollo

Apollo Tyres (Hungary) Kft. Profit and Loss statement by total cost method for the year ending 31 March 2021 balances in million HUF

		31/03/2020	31/03/2021
	Net domestic sales	1 316	6 178
	Net external sales	47 527	48 118
	I. Net sales revenue	48 843	54 296
	3. Change in stocks of finished goods and in work in progress	- 1 505	616
	Own work capitalized	0	6
	II. Work performed by the company for its own purposes and capitalized	- 1 505	622
	III. Other operating income	1 109	2 723
	of this: impairment loss reversed	0	0
	5. Raw materials and consumables	21 007	25 742
	Value of services consumed	7 523	9 204
	Value of other services	211	246
	8. Cost of goods sold	0	534
	Value of services sold (mediated)	134 28 875	<u>164</u> 35 890
	IV. Material type costs	28 875	35 890
	10. Wages and salaries	4 518	4 812
	11. Other personnel costs	1 780	2 041
	Contributions on wages and salaries	962	955
	V. Personnel cost	7 260	7 808
	VI. Depreciation	5 982	7 603
	VII. Other expenditure	595	578
	of this: impairment loss	0	0
A.	INCOME FROM OPERATIONS	5 735	5 762
	13. Dividend and business interests received (due)	0	0
	Of this: received from affiliated companies	0	0
	Exchange gain on the sale of business interests	0	0
	Of this: received from affiliated companies	0	0
	15. Interest income and exchange gain from financial investments	0	0
	Of this: received from affiliated companies 16. Other interests and interest type income received	3	29
	Of this: received from affiliated companies	1	26
	17. Other income from financial transactions	1 719	1 572
	VIII. Income from financial transactions	1 722	1 601
	18. Expenses and exchange loss on business shares	0	0
	Of this: given to affiliated companies	0	0
	19. Exchange loss on financial investments	0	0
	Of this: given to affiliated companies	0	0
	20. Interest payable and type expenses	251	1
	Of this: given to affiliated companies	0	0
	21. Impairment loss of business interests, securities, bank deposits	0	0
	22. Other expenses on financial transactions	2 986	1 450
	IX. Expenses on financial transactions	3 237	1 451
В.	PROFIT/LOSS ON FINANCIAL TRANSACTIONS	- 1 515	150
C.	PRE-TAX PROFIT/LOSS	4 220	5 912
	X. Tax expense	38	53
D.	PROFIT/LOSS AFTER TAX	4 182	5 859

Gyöngyöshalász, April 26, 2021

Manager of the company (representative)

SUPPLEMENTARY NOTES FOR THE YEAR ENDING ON 31 MARCH 2021
All amounts are in million forints unless otherwise indicated

Table of contents for the Supplementary Notes

1	INTRODUCING THE COMPANY	1
2	BUSINESS CONDITIONS	2
3	ACCOUNTING POLICY	2
3.1	The basis of accounting	2
3.2	Balance sheet preparation date	2
3.3	Major errors	2
3.4	Intangible assets	2
3.5	Tangible assets	3
3.6	Receivables	3
3.7	Inventories	3
3.8	Liabilities	3
3.9	Year-end valuation of items denominated in foreign currency	3
3.10	Consolidated annual report	3
4	FORM OF THE BALANCE SHEET AND THE INCOME STATEMENT	4
5	CASH FLOW STATEMENT	4
6	INTANGIBLE AND TANGIBLE ASSETS	5
7	STOCKS	6
8	RECEIVABLES	6
8.1	Trade debtors	6
8.2	Receivables from affiliated parties	6
8.3	Other receivables	6
9	LIQUID ASSETS	7
10	PREPAYMENTS	7
11	SHAREHOLDERS' EQUITY	7
12	SHORT TERM LIABILITIES	8
12.1	Short term credits	8
12.2	Trade creditors (accounts payable)	8
12.3	Short-term liabilities to affiliated parties	8
12.4	Other short-term liabilities	8
13	ACCRUALS	8
14	SALES REVENUE	9
14.1	Net sales revenue	9
14.2	Other income	9
15	MATERIAL TYPE COSTS	9
15.1	Raw materials and consumables	9
15.2	Value of services consumed	10
15.3	Other services	10
15.4	Value of services sold (mediated)	10
16	PERSONNEL COSTS	11
17	OTHER EXPENDITURE	11
18	PROFIT/LOSS ON FINANCIAL TRANSACTIONS	12
19	CORPORATE INCOME TAX	12
20	HAZARDOUS WASTE INVENTORY	13
21	EFFS OF EXECUTIVE OFFICERS	13

SUPPLEMENTARY NOTES FOR THE YEAR ENDING ON 31 MARCH 2021

All amounts are in million forints unless otherwise indicated

1. INTRODUCING THE COMPANY

Registered office of business of Apollo Tyres (Hungary) Kft. (hereinafter: the Company):

3212 Gyöngyöshalász, Apollo road 106., Hungary

Year of commencing operations:

2014

Company registration number:

10-09-036536

Founders:

Apollo Tyres B.V.

Owners as at 31 March 2021 and their voting power:

Apollo Tyres B.V. - 100,00%

Owner's registered office:

7547 Enschede, Ir. Schiffstraat 370., Netherlands

Subscribed capital as at 31 March 2021:

HUF 103 million

Scope of activity:

Tire, tube manufacturing

Managing Directors of the Company:

Benoit Rene-Marie Rivallant, 1075NB Amsterdam, Cornelis

Krusemanstraat 7.3., Netherlands

Vishal Kumar Mittal, Elysium, 71 Royston Park Road, Hatch End, Pinner, HA5 4AB Middlesex, United Kingdom Prem Chand Ojha, 1063 Budapest, Szondi street 51.

Bld. C., 4th floor, 414., Hungary

Persons authorized to represent the Company:

Benoit Rene-Marie Rivallant, 1075NB Amsterdam, Cornelis

Krusemanstraat 7.3., Netherlands

Vishal Kumar Mittal, Elysium, 71 Royston Park Road, Hatch End, Pinner, HA5 4AB Middlesex, United Kingdom Prem Chand Ojha, 1063 Budapest, Szondi street 51.

Bld. C., 4th floor, 414., Hungary

Prem Chand Ojha is leading the Finance & Accounting Department of the Company. Balga Szabolcs (chartered accountant registration number: 181624) is responsible for preparing the Company's annual financial statements as specified in Section 150 (2) of the Accounting Act.

Based on the owner's decision the balance sheet date of the company is 31st March, hence the reporting period is between April 1, 2020 and March 31, 2021.

The statutory auditing of accounting documents is compulsory for the Company. The figures were authenticated by an auditor. The audit fee for financial year 2020-2021 was EUR 35,000.-

Other services performed by the auditor amounted EUR 6,900.- in the current financial year.

The auditor company and the personally responsible auditor:

Grant Thornton Audit Kft.

1134 Budapest, Dévai street 26-28. (ECB Dévai Center)

Company registry number: 01-09-691274

Leveles Ildikó (Chamber of Auditors ID number: 007015)

SUPPLEMENTARY NOTES FOR THE YEAR ENDING ON 31 MARCH 2021

All amounts are in million forints unless otherwise indicated

2. BUSINESS CONDITIONS

The Company was founded by Apollo Tyres group in June 2014 for purpose of setting up a manufacturing facility in Hungary. The group of companies employs approximate 17 thousand persons all around the world and has manufacturing facilities in India and in the Netherlands as well. This greenfield investment in Heves county is the most modern & automated factory in the tyre industry. The company continued to ramp up their production for passenger & commercial tyres during this financial year.

COVID-19 update on business

The COVID-19 pandemic has impacted the auto & tyre industry like most of the other industries around the world. During this financial year, the factory was closed for 4 weeks at the start of the financial year to align with sales demand.

We have implemented various health safety-related process to ensure our employees are protected and feel safe at the workplace.

On the basis of our review and assessment in connection with the above, we have concluded that the impacts identified do not have such significant or materially negative impact on the financial and liquidity position of the Company in the short term (for the period of 12 months following the balance sheet date), on the valuation of the assets presented in the balance sheet, as well as on the business operations of the Company in this period that would materially influence or make significantly uncertain the Company's ability to continue as a going concern, or the evaluation of the above at the time of the balance sheet preparation, with respect to the same period.

3. ACCOUNTING POLICY

The Company keeps its books and records in compliance with the Accounting Act and the accounting principles generally accepted in Hungary. The Company's accounting policy, valuation methods and procedures are summarized as follows:

3.1 The basis of accounting

Both the enclosed balance sheet, reflecting the financial position of the Company as at 31 March 2021, and the income statement from April 1, 2020 to March 31, 2021 have been prepared in accordance with the provisions of the Act.

3.2 Balance sheet preparation date

For period ending March 2021, the Company designated April 15 of the year following the balance sheet date as the balance sheet preparation date in accordance with the provisions of the Accounting Policy.

3.3 Major error

Errors are to be construed as major if, in the year when discovered by audit, the aggregate amount of all errors (whether negative or positive) for the same year and the aftereffects thereof - increasing or decreasing the equity - exceeds 2 per cent of the balance sheet total of the financial year audited, or one million HUF, whichever is higher.

3.4 Intangible assets

The Company amortizes software over a period of 5 years or more. Other intangible assets are amortized over the expected useful life.

SUPPLEMENTARY NOTES FOR THE YEAR ENDING ON 31 MARCH 2021

All amounts are in million forints unless otherwise indicated

3.5 Tangible assets

The Company records tangible assets at purchase price/direct production cost. The cost (purchase, manufacturing) of an asset shall mean the expenditure required for the acquisition, creation, installation of the asset incurred before commissioning or delivery thereof to the warehouse, and which may be attached to the asset in question. The cost (original cost) includes the purchase price reduced by any discounts and increased by any premium, the costs and charges paid to intermediaries, or for the delivery, loading, foundation, installation and commissioning services supplied in connection with the purchase, commissioning and delivery of the asset to the warehouse, any commission, as well as the taxes and similar levies, and customs charges.

The Company records tangible assets with an individual purchase price below HUF 100 thousand in one lump sum upon commissioning (capitalization) as ordinary depreciation.

The Company applies the straight-line depreciation method using the expected useful life and residual value of tangible assets. The depreciation rates are determined using the expected useful lives.

3.6 Receivables

Domestic receivables

Domestic trade receivables are recorded in the books at the amounts invoiced and recognized by the partners, reduced by any impairment recognized.

Foreign receivables

Foreign trade receivables are measured in accordance with the provisions of the Accounting Act and the Company's Accounting Policy.

3.7 Inventories

Raw material inventory is valued at moving average price.

Finished goods and Work in progress are valued at the lower of actual cost and net selling price. In case the selling price is lower than the actual cost, impairment loss is accounted. Inventories are valued on actual cost or net realizable value, whichever is the lower.

3.8 Liabilities

Domestic trade payables

The Company records domestic trade payables at the amounts invoiced by the partners and recognized by the Company.

Foreign trade payables

Foreign trade payables are measured in accordance with the provisions of the Accounting Act and the Company's Accounting Policy. The Company records payables invoiced by foreign suppliers in foreign currencies at their book value, reduced by settlements made and adjusted in all cases by aggregated exchange differences.

3.9 Year-end revaluation of items denominated in foreign currency

The Company revaluated its items denominated in foreign currency on 31 March 2021.

The Company converts amounts denominated in foreign currency to HUF using the official currency exchange rates published by the National Bank of Hungary. Based on the principles laid down in the Accounting Policy, the items denominated in foreign currency always get revalued on the balance sheet date.

3.10 Consolidated annual report

The consolidated annual report of the Company is prepared by Apollo Tyres B.V. (registered seat: 7547 Enschede, Ir. Schiffstraat 370., Netherlands). The ultimate owner of the Company is Apollo Tyres Ltd., (registered seat: 3rd Floor, Areekal Mansion, Near Manorma Junction, Panampilly Nagar, Kochi - 682036, India).

SUPPLEMENTARY NOTES FOR THE YEAR ENDING ON 31 MARCH 2021

All amounts are in million forints unless otherwise indicated

4. FORM OF THE BALANCE SHEET AND THE INCOME STATEMENT

The Company prepares version "A" of the balance sheet. The Company determines its profit/loss by applying the total cost method.

5. CASH FLOW STATEMENT

The Company's financial position and liquidity as of 31 March 2021 is illustrated by the following cash-flow statement.

	2020	2021
1a Profit before tax	4,220	5,912
of which: financially settled aid received for operation funding	0	-1,760
1b-1 Adjustments in profit before tax (Non-repayable funds received)	-851	-2,598
1b-2 Adjustments in profit before tax (Revaluation of funds held in foreign currencies)	-34	77
1 Adjusted profit before tax (1a+1b)	3,335	3,391
2 Depreciation	5,982	7,603
3 Impairment loss and reversal	0	0
4 Difference between formation and utilization of provisions	0	0
5 Result of fixed asset sales, (-) gain, (+) loss	-17	-18
6 Changes in accounts payable	-4,286	-1,330
7 Changes in other short-term liabilities	32	145
8 Changes in accrued and deferred liabilities	-412	66
9 Changes in trade receivables	-7,266	6,067
10 Changes in current assets (without receivables and liquid assets)	-1,539	-75
11 Changes in accrued and deferred assets	4	6
12 Tax paid (on profit)	0	-57
13 Dividends and profit-sharing paid	0	-4,000
I. Cash flows from ordinary activities (Operating cash flow)	-4,167	11,798
14 Purchase of fixed assets	-2,385	-5,615
15 Sale of fixed assets	214	50
16 Repayment, termination or redemption of long term loans and bank deposits	0	0
17 Long- and short-term loans and bank deposits	0	-6,326
18 Dividends and profit-sharing received	0	0
II. Investment cash flow	-2,171	-11,891
19 Receipts from shares issue, capital raising (capital increase)	40,920	0
20 Receipts from the issue of bonds and debt securities	0	0
21 Borrowings	0	0
22 Non-repayable assets received	875	1,760
23 Cancellation of shares, disinvestment (capital reduction)	0	-2,715
24 Redeemed bonds and debt securities	0	0
25 Loan installment payments, repayment of loans	-36,089	0
26 Non-repayable liquid assets transferred	0	1
III. Financial cash flow	5,706	-954
IV. Changes in liquid assets (rows I+II+III)	-632	-1,047
27 Revaluation of funds held in foreign currencies	34	-77
V. Changes in funds as shown in the balance sheet (rows IV+27)	-598	-1,124
Opening cash balance (Balance sheet row B/IV Liquid assets)	4,295	3,697
Closing cash balance (Balance sheet row B/IV Liquid assets)	3,697	2,573

<u>Differences compared to the change in Balance Sheet:</u>

- * row 1b-1: +77 million HUF Revaluation of funds held in foreign currencies (row 27)
- * row 8: +838 million HUF reversal of deferred cash subsidy (row 1b-1)
- * row 8: -1 million HUF non-repayable liquid assets transferred (row 26)
- * row 10: -955 million HUF capital decrease with compensation (row 23)
- * 10. sor: -4 million HUF difference of paid and payable corporate income tax (row 12)

SUPPLEMENTARY NOTES FOR THE YEAR ENDING ON 31 MARCH 2021

All amounts are in million forints unless otherwise indicated

6. INTANGIBLE AND TANGIBLE ASSETS

As at 31 March 2021, the intangible assets of the Company includes software and R&D related intangibles, this latter one has not been capitalized yet. Changes in capitalized tangible assets and construction in progress are presented in the table below.

Security arrangement made for original project loan was cancelled during the previous financial year on pre-payment of project loan. Apollo Tyres B.V. (ATBV), the Parent Company has taken the new loan facility in the same year. The new loan taken by ATBV is also guaranteed by Apollo Tyres (Hungary) Kft. The Company has given pledge over certain movable tangible assets including mortgage over the Real Estate, pledge of rights & receivables and its Bank accounts and also there is a pledge on the shares of the Company owned by ATBV.

The second secon	The second secon	CONTRACTOR OF THE PROPERTY OF	The second secon									
	Capitalized Intellect. R&D property	Intellect. property	Land	Buildings	Electrical Plant & Other installations Machinery machines	Plant & Machinery	Other machines	Vehicles	Furniture and fixture	Capital work in process	Advance Payments to CWIP	TOTAL
GROSS VALUE												
Balance as at 31 March 2020		1,044	1,863	37,421	11,419	88,784	7,008	7	187	11,228	62	159,027
Additions	2,117	1,929	0	782	223	11,091	277	0	17	1,476	93	18,005
Disposals						-54						-54
Decrease										-12,390	-	-12,390
Reclassification												0
Balance as at 31 March 2021	2,117	2,973	1,863	38,203	11,642	99,821	7,285	11	204	314	155	164,588
ACCUMULATED DEPRECIATION	NC											
Balance as at 31 March 2020		417	0	1,789	775	7,667	1,598	9	06	0	0	12,342
Depreciation for financial year		282	0	813	483	4,998	1,001	2	24			7,603
Disposals						-22	= #					-22
Reclassification												0
Balance as at 31 March 2021	0	669	0	2,602	1,258	12,643	2,599	8	114	0	0	19,923
NET VALUE												
Balance as at 31 March 2021	2,117	2,274	1,863	35,601	10,384	871,78	4,686	3	06	314	155	144,665
Balance as at 31 March 2020	0	627	1,863	35,632	10,644	1 81,117	5,410	5	97	11,228	1 62	146,685

SUPPLEMENTARY NOTES FOR THE YEAR ENDING ON 31 MARCH 2021

All amounts are in million forints unless otherwise indicated

7. <u>STOCKS</u>

The Company has the below inventories on stock as at 31/03/2021.

	31/03/2020	31/03/2021
Raw materials	2,493	2,812
Stores and spares	900	1,487
Work in progress and semi-finished goods	843	1,241
Finished products	4,571	4,789
Commercial goods	92	180
Total	8,899	10,509

8. RECEIVABLES

8.1 Trade debtors

The balance of trade receivables as at 31 March 2021 was as follows:

Trade debtors	31/03/2020	31/03/2021
Domestic receivables	0	1
Total	0	1

8.2 Receivables from affiliated parties

Receivables from affiliated companies as at 31 March 2021 are as below:

Receivables from affiliated parties	31/03/2020	31/03/2021
Apollo Vredestein B.V.	12,007	6,983
Apollo Tyres Ltd., India	336	38
Apollo Tyres Global R&D	108	80
Apollo Tyres B.V.	718	0
Total	13,169	7,101

8.3 Other receivables

The balance of other receivables as at 31 March 2021 was as follows:

	31/03/2020	31/03/2021
Claimable VAT	2,370	0
Advance payments to construction trustee	80	0
Local and other taxes	111	46
Security deposits, bails	52	50
Receivables against employees	13	14
Supplier advances	15	31
Miscellaneous receivables	18	28
Total	2,659	169

SUPPLEMENTARY NOTES FOR THE YEAR ENDING ON 31 MARCH 2021

All amounts are in million forints unless otherwise indicated

9. LIQUID ASSETS

The Company had the following liquid assets as at 31 March 2021:

	31/03/2020	31/03/2021
HUF bank accounts	665	142
EUR bank accounts	2,964	2,074
USD bank accounts	24	44
GBP bank accounts	44	21
Term deposits	0	292
Total	3,697	2,573

During the year, the company has received HUF 1,458 million subsidy for EBIT loss suffered due to COVID -19. The company has submitted the bank guarantee for an equivalent amount with the Ministry of Foreign Affairs and Trade related.

The above mentioned term deposit was given to the bank in order to issue the above guarantee.

10. PREPAYMENTS

The summary of prepayments as at 31 March 2021 is as follows:

		31/03/2020	31/03/2021
Tuition fee		39	33
	Total	39	33

11. SHAREHOLDERS' EQUITY

Subscribed capital as at 31 March 2021:

Total face value (HUF mn) Share
31/03/2020 31/03/2021 31/03/2020 31/03/2021
112 103 100% 100%
112 103 100

Change in shareholders' equity in financial year 2020-2021:

	Subscribed capital	Capital reserve	Retained earnings	Tied-up reserve	Profit for the period	Total equity
Total as at 31/03/2020	112	142,195	0	0	4,182	146,489
Profit for the period	0	0	0	0	5,859	5,859
Share capital increase from capital res.	20,000	-20,000	0	0	0	0
Share capital & capital reserve decrease	-20,009	-9,991	20,000	0	0	-10,000
Tied-up reserve creation - R&D related	0	0	-2,117	2,117	0	0
Transfers of previous year's result	0	0	4,182	0	-4,182	0
Dividend payment	0	0	-4,000	0	0	-4,000
Total as at 31/03/2021	103	112,204	18,065	2,117	5,859	138,348

During the year the Sole Member (Apollo Tyres B.V.) of the Company decided to increase the share capital from capital reserve by HUF 20 billion. After that the Sole Member resolved to decrease the share capital by HUF 20,009 million and the capital reserve by HUF 9,991 million. Out of the HUF 20,009 million capital decrease HUF 20,000 million was utilized to increase the Retained earnings while the Sole Member received the remaining HUF 9 million share capital along with HUF 9,991 million capital reserve.

HUF 2,117 million Tied-up reserve decreases the free reserves related to the Capitalized R&D.

SUPPLEMENTARY NOTES FOR THE YEAR ENDING ON 31 MARCH 2021

All amounts are in million forints unless otherwise indicated

12. SHORT TERM LIABILITIES

12.1 <u>Trade creditors (accounts payable)</u>

The balance of trade payables as at 31 March 2021:

	31/03/2020	31/03/2021
Domestic trade creditors	3,776	2,883
Foreign trade creditors	6,924	5,364
Total	10,700	8,247

12.2 Short-term liabilities to affiliated parties

Short-term liabilities to affiliated parties on 31 March 2021:

Name of affiliated company	31/03/2020	31/03/2021
Apollo Tyres Ltd. India	237	212
Apollo Tyres UK Pvt Ltd.	376	251
Apollo Vredestein B.V.	0	232
Apollo Tyres Global R&D	664	1,316
Apollo Tyres Singapore (Holdings) Pte Ltd.	359	748
Total	1,636	2,759

12.3 Other short-term liabilities

Other short-term liabilities as at 31 March 2021:

	31/03/2020	31/03/2021
Liabilities towards employees	267	329
Payable VAT	0	430
Liabilities towards government/tax authority	606	259
Total	873	1,018

13. ACCRUALS

Accruals on 31 March 2021:

Accrued expenses	31/03/2020	31/03/2021
Manufacturing related services	232	232
Electricity & gas	171	215
Bonus accruals	87	155
Transport services	43	36
Meal related costs	127	39
Manpower related	27	74
IT & telecommunication	0	14
Other expense payable	77	68
Total	764	833
Deferred income		
Cash State Subsidy	14,686	13,846
Total	14,686	13,846

The cash subsidy was approved and granted by the Hungarian Government in accordance with the prevailing norms. The subsidy agreement defines contractual obligations and criteria for the Company. The monitoring period started in April 2020 for the period of 5 years.

SUPPLEMENTARY NOTES FOR THE YEAR ENDING ON 31 MARCH 2021

All amounts are in million forints unless otherwise indicated

14. SALES REVENUE

14.1 Net sales revenue

The net sales revenue is as below for the year ending on 31 March 2021.

	,		2020	2021
Tyre sales		_	47,916	53,443
Mediated services/ cross charges			926	850
Other revenue			1	3
1	Total	_	48,843	54,296
		of which sales to ultimate parent company	105	41
		of which sales to other related company	48,579	54,058
Revenue breakdown by region		_	2020	2021
Hungary		_	1,316	6,178
Within European Union			47,411	48,073
Out of European Union		_	116	45
1	Total		48,843	54,296

14.2 Other operating income

Other operating income in the year ending on 31 March 2021:

	2020	2021
Cash Subsidy	699	838
Subsidy received related to pandemic	0	1,798
Job Creation Subsidy	152	0
Fixed asset sales	214	50
Miscellaneous income	44	37
Total	1,109	2,723

15. MATERIAL TYPE COSTS

15.1 Raw materials and consumables

Raw material costs in the year ending on 31 March 2021:

	2020	2021
Raw material	18,036	22,405
Engineering material	1,078	1,291
Electricity	1,313	1,438
Gas	381	428
Other	199	180
Total	21,007	25,742

SUPPLEMENTARY NOTES FOR THE YEAR ENDING ON 31 MARCH 2021

All amounts are in million forints unless otherwise indicated

15.2 Value of services consumed

Services consumed in the year ending on 31 March 2021:

	2020	2021
Group management charges - R&D	854	3,149
Group management charges - other	1,303	1,003
Transport, internal movement	2,511	2,080
Travel costs	101	15
Maintenance	956	1,259
Leased manpower	576	266
Legal, professional and recruitment fees	135	90
Cleaning, gardening & security	337	383
Rental fees (office, car)	163	367
Freight	46	86
Environmental protection related (waste removal & consultancy)	218	254
Other material type services	323	252
Total	7,523	9,204
of which services rendered by ultimate parent company	560	424
of which services rendered by other related company	1.644	3.728

15.3 Other services

Other services used in the year ending on 31 March 2021:

	2020	2021
Insurance	139	184
Bank charges	58	61
Duties, fees of authorities	14	1
Total	211	246

15.4 Value of services sold (mediated)

The value of mediated services is HUF 163 million in the year ending on 31 March 2021 (HUF 134 million in the previous financial year). Out of HUF 163 million the rental fee of real properties amounts to HUF 142 million.

SUPPLEMENTARY NOTES FOR THE YEAR ENDING ON 31 MARCH 2021

All amounts are in million forints unless otherwise indicated

16. PERSONNEL COSTS

Wages, salaries and other personnel costs paid in financial year 2020-2021:

Wages and salaries	-	4,518	4,812
Other personnel costs		1,780	2,041
Contributions on wages and salaries	-	962	955
Total		7,260	7,808
Wage contributions		2020	2021
Social Contribution Tax	-	868	836
Healthcare Contribution		-16	0
Vocational Training Contribution		54	60
Rehabilitation Contribution		56	59
Total	-	962	955
Actual year	Wages and salaries	Other personnel costs	Average statistical headcount
Technicians/team members	3,695	553	641
Professional qualified staff	1,117	1,488	262

2021

2020

2,041

903

The data of professional qualified staff colleagues include individuals seconded to our Company by the Indian parent company (Apollo Tyres Ltd., India) Their average statistical headcount is 59 in the actual year (it was 53 in the previous financial year).

17. OTHER EXPENDITURE

Other expenditure in the year ending on 31 March 2021:

Total

	2020	2021
Work in progress & R&D material scrapping	91	129
Book value of fixed assets sold	197	32
Other taxes	294	311
Detention charges	0	96
Miscellaneous expenditure	13	10
Total	595	578

SUPPLEMENTARY NOTES FOR THE YEAR ENDING ON 31 MARCH 2021
All amounts are in million forints unless otherwise indicated

18. PROFIT/LOSS ON FINANCIAL TRANSACTIONS

Financial income and expenditure in the year ending on 31 March 2021:

	2020	2021
Income from financial transactions		
Realised foreign exchange gain	847	1,572
Unrealised foreign exchange gain on revaluation	872	0
Other interests and interest type income received	3	29
Of this: received from affiliated companies	1	26
Total	1,722	1,601
Expenses on financial transactions		
Interest payable and type expenses	251	1
Realised foreign exchange loss	2,986	967
Unrealised foreign exchange loss on revaluation	0	483
Total	3,237	1,451
Profit/loss on financial transactions	-1,515	150

19. CORPORATE INCOME TAX

Taxable income and pre-tax profit as per the Corporate Income Tax Act in the years ended on 31 March 2021:

The state of the s	2020	2021
Pre-tax profit/loss	4,220	5,912
Depreciation recognized as per the Accounting Act	5,982	7,603
Net value of disposed of assets according to the accounting act	197	32
Penalties from authorities	9	5
Charity and donation	2	1
Total additions to taxable income	6,190	7,641
Depreciation recognized as per the Corporate income tax Act	5,982	7,603
Net value of disposed of assets according to the corporate income tax act	197	32
Students involved in training from vocational schools	12	15
Total deductions from the taxable income	6,191	7,650
Tax base for the current year	4,219	5,903
Loss from previous years	-2,110	-2,952
Final tax base	2,109	2,951
Calculated corporate income tax	190	266
Development tax allowance	-152	-213
PAYABLE CORPORATE INCOME TAX	38	53

SUPPLEMENTARY NOTES FOR THE YEAR ENDING ON 31 MARCH 2021

All amounts are in million forints unless otherwise indicated

20. HAZARDOUS WASTE INVENTORY

The change in the hazardous waste inventory for this financial year is detailed below.

Hazardous waste type	EWC code	Opening (kg)	Generated (kg)	Dispatched (kg)	Closing (kg)
Waste additive containing hazardous substances	070214*	0	12,360	12,360	C
Waste oil	130205*	0	1,300	1,300	c
Oil-water sludge	130502*	11,800	82,100	84,060	9,840
Packaging waste containing or contaminated with hazardous substances	150110*	o	53,000	51,920	1,080
Filter materials, cloth contaminated with hazardous substances	150202*	О	970	920	50
Liquid waste containing hazardous substances	161001*	13,000	25,150	37,180	970

21. FEES OF EXECUTIVE OFFICERS

Two Managing Directors of the Company, by name Benoit Rene-Marie Rivallant and Vishal Kumar Mittal are not present in Hungary. The third Director, Prem Chand Ojha resides in Hungary in secondment, our Company bears the cost of all his salary. Nevertheless none of the Managing Directors get any remuneration regarding their executive mandate.

Gyöngyöshalász, April 26, 2021

Prem Chand Ojha Managing Director

Address: H-3212 Gyöngyöshalász,

Apollo road 106.

Postal address: 3201 Gyöngyös,

PO Box.133

www.apollotyres.com



BUSINESS REPORT

FOR THE YEAR ENDING 31 MARCH 2021

1. Ownership

Apollo Tyres (Hungary) Kft. (hereinafter referred to as Company) is a 100% subsidiary of Apollo Tyres B.V and ultimately held by Apollo Tyres Ltd, India, a listed multinational organisation and a global tyre manufacturer.

The Company was established on June 4, 2014 with the aim to set up a 'state of the art' automotive tyre manufacturing facility in Hungary that will produce both passenger car tyres and commercial vehicle tyres.

2. Production

The Company continued to ramp up its production capacity during the year for both Passenger & Commercial tyres production line.

The Company produces a wide range of passenger car tyres under Apollo & Vredestein brand for replacement as well OE market.

Commercial vehicle tyres were produced in Apollo Brand.

3. Employment

The average statistical headcount of the Company was 903 in financial year 2020-2021 and we closed FY 2020-2021 (March 31, 2021) with 941 – together with the leased and foreign colleagues it is 1001. We successfully integrated the internal material movement, earlier this activity was outsourced.

Address: H-3212 Gyöngyöshalász,

Apollo road 106.

Postal address: 3201 Gyöngyös,

PO Box.133

www.apollotyres.com

apollo 77785

To keep our headcount we received financial aid from the Hungarian Government that we

could utilize.

During the year, the focus areas were the engagement and the efficiency: The average

monthly attrition is less than 2% which is far better than the industrial average. The voluntary

leaving rate is about 0.8%

We successfully insourced the payroll activities, the preparation for online self-service HR

solutions have been started.

CSR

Due the pandemic, CSR activities were focused on managing COVID. Our colleagues

participated quarterly blood donations.

We supported the Hungarian Blood Transfusion Services and Gyöngyös Ambulance Services

with tyre donation.

We established a web-based information platform too that helps employees to get to know

the right / healthy behaviour.

During summer we organized 2 weeks "Apollo Children Camp" to help parents after the

schools' lock down.

Award, recognition:

Even though we radically decreased the physical meetings, we wanted to keep our recognition

habits: we congratulated colleagues who had service anniversary and those who were elected

to be "Employee of the year".

4. COVID-19 update on business

The COVID-19 pandemic has impacted the auto & tyre industry like most of the other

industries around the world.

Address: H-3212 Gyöngyöshalász,

Apollo road 106.

Postal address: 3201 Gyöngyös,

PO Box.133

www.apollotyres.com

apollo77785

The factory was closed for 4 weeks period starting at the beginning of the financial year to

align with sales demand.

The Company has implemented new policies related to health safety to ensure employees

working in the company are protected and they feel safe during work.

Management is continuously reviewing the market situation and more precisely the local

lockdowns introduced by various countries from time to time.

We do not foresee any material impact on our operation based on our assessment of the

current market situation.

5. Other

Environmental protection is treated by our Company with special emphasis in compliance with

all relevant legal requirements.

During the year, the company paid a dividend of HUF 4 billion based on the profit of the

previous financial year. In addition to this, the company has also made capital repayment for

HUF 10 billion to its parent company.

The above payments were made from internal accrual.

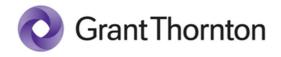
The company has further allocated HUF 20 billion as a free reserve from the capital reserve

which can be used for future dividend distribution if required.

Gyöngyöshalász, April 26, 2021

Prem Chand Oiha

Managing Director



Independent Auditor's Report

To the owner of Apollo Tyres (Hungary) Kft.

Opinion

We have audited the Annual Report of Apollo Tyres (Hungary) Kft. ("the Company") for the year 2020/2021, which Annual Report comprises the balance sheet made at the balance sheet date of 31 March 2021 – presenting the balance sheet total of assets and liabilities in equal amount of million HUF 165,051 and the after-tax result of million HUF 5,859 (profit) -, the income statement for the financial year then ended and the supplementary notes, including also a summary of significant elements of accounting policies.

In our opinion the attached Annual Report provides a true and fair view of the assets and financial position of the Company as at 31 March 2021, as well as its income position for the financial year then ended in accordance with the provisions in force in Hungary of the Act C of 2000 on Accounting (hereinafter: "Accounting Act").

Basis for opinion

We conducted our audit in accordance with the Hungarian National Standards on Auditing and the respective laws and other regulations applicable to auditing in Hungary. Our responsibilities under those standards are further described in the "Auditor's responsibilities for the audit of the Annual Report" section of our report.

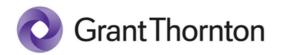
We are independent of the Company in accordance with the requirements laid down in relevant legislation in force in Hungary and in the "Regulations on the code of conduct (ethical rules) of the audit profession and the disciplinary procedures" of the Chamber of Hungarian Auditors, as well as in respect of issues not settled therein, with the requirements of the "The International Code of Ethics for Professional Accountants (including International Independence Standards)" issued by the International Ethics Standards Board for Accountants (the IESBA Code). and also comply with additional ethical requirements contained within the same standards.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information: The Business Report

Other information consists of the 2020/2021 Business Report of Apollo Tyres (Hungary) Kft. The management is responsible for the preparation of the Business Report in accordance with the relevant provisions set out in the accounting act and other legislation. Our independent auditor's opinion expressed on the Annual Report in the "Opinion" section of our report does not cover the Business Report.

In the context of the audit carried out by us concerning the Annual Report, our responsibility is to read through the Business Report and during it to make a judgement whether the Business Report is significantly at odds with the Annual Report or with our knowledge obtained during the audit, or otherwise it seems that a material misstatement is contained therein. If, based on



the work we have performed, we conclude that there is a material misstatement contained in other information, we are required to report this fact and the nature of the misstatement.

On the basis of the Accounting Act, we are also responsible for making a judgement, whether the Business Report is consistent with the relevant provisions of the Accounting Act and other legislations and for expressing an opinion on this and as well as on the consistency of the Business Report and the Annual Report.

In our opinion, the Business Report for the year 2020/2021 of Apollo Tyres (Hungary) Kft., in all material respects, is consistent with the Annual Report for the 2020/2021 of Apollo Tyres (Hungary) Kft. and the relevant provisions of the Accounting Act. As there is no other legislation providing for additional requirements for the Company regarding the Business Report, so we do not express an opinion in this regard.

No material contradiction or material misstatement of other nature has been brought to our knowledge either in the Business Report, so thus we have nothing to report in this regard.

Responsibilities of Management and those charged with governance for the Annual Report

The management is responsible for the preparation and fair presentation of the Annual Report in accordance with the provisions of the Act on Accounting and for such internal controls as the management determines as necessary to enable the preparation of the Annual Report that is free from material misstatement, whether due to fraud or error.

In preparing the Annual Report, the management is responsible for assessing the Company's ability to continue as a going concern and for disclosing of information related to going concern as appropriate in the given circumstances and the management is also responsible for compiling of the Annual Report based on the principle of going concern. The management shall take the going concern principle as a starting point, unless enforcing of this principle is prevented by a different provision, or such a factor or circumstance exists that is inconsistent with the continuation of the business activity.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the audit of the Annual Report

The objectives of our audit are to obtain reasonable assurance about whether the Annual Report as a whole is free from material misstatements, whether due to fraud or error, and based on it to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Hungarian National Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material, if individually or in the aggregate, they could reasonably be expected to influence the users' economic decisions taken on the basis of the given Annual Report.

Throughout the audit conducted in accordance with the Hungarian National Standards on Auditing we exercise professional judgement and maintain professional scepticism.

We also:

Identify and assess the risks of material misstatements of the Annual Report, whether
due to fraud or error, design and perform audit procedures responsive to those risks,
and obtain audit evidence that is sufficient and appropriate to provide a basis for our
opinion. The risk of not detecting a material misstatement resulting from fraud is



higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the given circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Draw a conclusion, whether using of going concern as a basis, the compilation of the Annual Report by management is appropriate, and based on the audit evidence obtained also whether any material uncertainty exists in connection with such events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If it is concluded that there is a material uncertainty, then in our independent auditor's report we have to call the attention to the related disclosures in the Annual Report, or if the disclosures are not appropriate in this respect, then we have to issue a qualified opinion. Our conclusions are based on the audit evidence obtained up to the date of our independent auditor's report. However, future events or conditions may cause that the Company will not be able to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Annual Report, including the disclosures made in the supplementary notes, and also whether the Annual Report represents the underlying transactions and events in a manner that achieves fair presentation.
- We communicate with those charged with governance among other matters the
 planned scope and timing of the audit and the significant audit findings, including any
 significant deficiencies in internal control that we identify during our audit, if there
 were any.

Budapest, 26 April 2021

Waltraud Körbler Grant Thornton Audit Kft. 1134 Budapest Dévai utca 26-28. Company Court Registration Number: 000168 Ildikó Leveles Registered Auditor Chamber Membership Reg. No.: 007015

"This Report has been prepared originally in Hungarian language and the Hungarian original version has been signed by the Parties. In case of disputes the Hungarian version shall prevail."