

**Apollo Tyres Africa Proprietary Limited**  
(Registration number 2003/128507/07) Audited  
Annual Financial Statements  
for the year ended 31 March 2020

# Apollo Tyres Africa Proprietary Limited

(Registration number 2003/128507/07)

Audited Annual Financial Statements for the year ended 31 March 2020

## General Information

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<b>Country of incorporation and domicile</b>	South Africa
<b>Nature of business and principal activities</b>	Marketing and supply of tyres and related products
<b>Directors</b>	Mr. Q. Steyn Mr. R. Arora Mr. A. Varshneya
<b>Registered office</b>	Building No. 33, Oxford Office Park, 3 Bauhinia Street, Highveld Technopark, Centurion, Gauteng, South Africa, 0169
<b>Holding company</b>	Apollo (South Africa) Holdings Proprietary Limited incorporated in South Africa
<b>Auditor</b>	BDO South Africa Incorporated Chartered Accountant (SA) Registered Auditors
<b>Level of assurance</b>	These audited annual financial statements have been audited in compliance with the applicable requirements of the Companies Act 71 of 2008.
<b>Preparer</b>	The audited annual financial statements were compiled by Reporting Partners (Pty) Ltd under the supervision of Eben Muller (Manager - Commercial) and Aseem Varshneya (Group Manager: Commercial)

# Apollo Tyres Africa Proprietary Limited

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The reports and statements set out below comprise the audited annual financial statements presented to the shareholder:

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# **Apollo Tyres Africa Proprietary Limited**

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## **Directors' Responsibilities and Approval**

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The directors are required in terms of the Companies Act 71 of 2008 to maintain adequate accounting records and are responsible for the content and integrity of the audited annual financial statements and related financial information included in this report. It is their responsibility to ensure that the audited annual financial statements fairly present the state of affairs of the company as at the end of the financial year and the results of its operations and cash flows for the period then ended, in conformity with International Financial Reporting Standards. The external auditor is engaged to express an independent opinion on the audited annual financial statements.

The audited annual financial statements are prepared in accordance with International Financial Reporting Standards and are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgements and estimates.

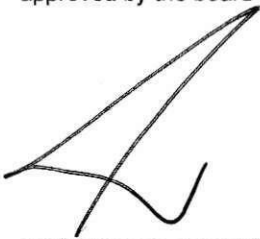
The directors acknowledge that they are ultimately responsible for the system of internal financial control established by the company and place considerable importance on maintaining a strong control environment. To enable the directors to meet these responsibilities, the board of directors sets standards for internal control aimed at reducing the risk of error or loss in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the company and all employees are required to maintain the highest ethical standards in ensuring the company's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the company is on identifying, assessing, managing and monitoring all known forms of risk across the company. While operating risk cannot be fully eliminated, the company endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

The directors are of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the audited annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or loss.

The directors have reviewed the company's cash flow forecast for the year to 31 March 2021 and, in light of this review and the current financial position, they are satisfied that the company has or had access to adequate resources to continue in operational existence for the foreseeable future.

The external auditor is responsible for independently auditing and reporting on the company's audited annual financial statements. The audited annual financial statements have been examined by the company's external auditor and their report is presented on pages 6 to 7.

The audited annual financial statements set out on pages 8 to 34, which have been prepared on the going concern basis, were approved by the board of directors on 28 April 2020 and were signed on their behalf by:



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Mr. Q. Steyn

# Apollo Tyres Africa Proprietary Limited

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## Directors' Report

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The directors have pleasure in submitting their report on the audited annual financial statements of Apollo Tyres Africa Proprietary Limited for the year ended 31 March 2020.

### 1. Nature of business

The company engages in the marketing and supply of tyres and related products. The company's business model is import of Apollo & Vredestein branded tyres for its domestic and export market.

There have been no material changes to the nature of the company's business from the prior year.

### 2. Review of financial results and activities

The audited annual financial statements have been prepared in accordance with International Financial Reporting Standards and the requirements of the Companies Act 71 of 2008. The accounting policies have been applied consistently compared to the prior year.

Full details of the financial position, results of operations and cash flows of the company are set out in these audited annual financial statements.

### 3. Stated capital

			2020	2019
<b>Authorised</b>			<b>Number of shares</b>	
Ordinary shares			1 000	1 000
<b>Issued</b>			<b>2020</b>	<b>2019</b>
			<b>Number of shares</b>	
Ordinary shares	<b>2020</b>	<b>2019</b>	<b>2020</b>	<b>2019</b>
	<b>R '000</b>	<b>R '000</b>	<b>Number of shares</b>	
	400 000	400 000	707	707

There have been no changes to the authorised or issued share capital during the year under review.

### 4. Interest of directors in the share capital of the company

The directors do not have any disclosable interest in the shares of the company.

### 5. Dividends

No dividends were declared or paid to shareholder during the year.

### 6. Directorate

The directors in office at the date of this report are as follows:

Directors	Nationality
Mr. Q. Steyn	South African
Mr. R. Arora	Indian
Mr. A. Varshneya	Indian

There have been no changes to the directorate for the year under review.

### 7. Holding company

The company's holding company is Apollo (South Africa) Holdings Proprietary Limited which holds 100% (2019: 100%) of the company's equity. The ultimate holding company is Apollo Tyres Limited, incorporated in India.

### 8. Special resolutions

There were no special resolution passed during the year.

# **Apollo Tyres Africa Proprietary Limited**

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## **Directors' Report**

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### **9. Events after the reporting period**

The directors are not aware of any material event which occurred after the reporting date and up to the date of this report.

### **10. Going concern**

The directors believe that the company has adequate financial resources to continue in operation for the foreseeable future and accordingly the audited annual financial statements have been prepared on a going concern basis. The directors have satisfied themselves that the company is in a sound financial position and that it has access to sufficient borrowing facilities to meet its foreseeable cash requirements. The directors are not aware of any new material changes that may adversely impact the company. The directors are also not aware of any material non-compliance with statutory or regulatory requirements or of any pending changes to legislation which may affect the company.

On 23 March 2020, the President of the Republic of South Africa announced that to combat the spread of the COVID-19 virus, a three-week nationwide lockdown would be instituted. The company has been classified as an essential service provider and as such has been allowed to continue trading during the lockdown period. The directors still believe, however, that the company has adequate financial resources to continue in operation for the foreseeable future and accordingly the financial statements have been prepared on a going concern basis.

### **11. Auditors**

BDO South Africa Incorporated continued in office as auditors for the company for 2020.

### **12. Directors emoluments**

Directors emoluments are disclosed in note 26.



## **Independent Auditor's Report**

To the shareholder of  
**Apollo Tyres Africa Proprietary Limited**

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### **Opinion**

We have audited the financial statements of Apollo Tyres Africa Proprietary Limited (the company) set out on pages 8 to 34, which comprise the statement of financial position as at 31 March 2020, and the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the financial statements present fairly, in all material respects, the financial position of Apollo Tyres Africa Proprietary Limited as at 31 March 2020, and its financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards and the requirements of the Companies Act of South Africa.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the company in accordance with the Independent Regulatory Board for Auditors' *Code of Professional Conduct for Registered Auditors* (IRBA Code) and other independence requirements applicable to performing audits of financial statements in South Africa. We have fulfilled our other ethical responsibilities in accordance with the IRBA Code and in accordance with other ethical requirements applicable to performing audits in South Africa. The IRBA Code is consistent with the corresponding sections of the *International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards)*. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Other Information**

The directors are responsible for the other information. The other information comprises the information included in the document titled "Apollo Tyres Africa Proprietary Limited Annual Financial Statements for the year ended 31 March 2020", which includes the Directors' Report as required by the Companies Act of South Africa. The other information does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### **Responsibilities of the Directors for the Financial Statements**

The directors are responsible for the preparation and fair presentation of the financial statements in accordance with International Financial Reporting Standards and the requirements of the Companies Act of South Africa, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are



considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the **directors'** use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*BDO South Africa Inc.*

**BDO South Africa Incorporated**

Registered Auditors

**MZ Sadek**

Director

Registered Auditor

28 April 2020

Wanderers Office Park  
52 Corlett Drive  
Illovo, 2196



# Apollo Tyres Africa Proprietary Limited

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## Statement of Financial Position as at 31 March 2020

	Notes	2020 R '000	2019 R '000
<b>Assets</b>			
<b>Non-Current Assets</b>			
Property, plant and equipment	3	376	221
Right-of-use assets	4	7 046	-
Intangible assets	5	-	2 754
Deferred tax	6	25 432	25 432
		<b>32 854</b>	<b>28 407</b>
<b>Current Assets</b>			
Inventories	7	62 074	61 177
Trade and other receivables	8	39 556	30 329
Cash and cash equivalents	9	14 565	13 135
		<b>116 195</b>	<b>104 641</b>
<b>Total Assets</b>		<b>149 049</b>	<b>133 048</b>
<b>Equity and Liabilities</b>			
<b>Equity</b>			
Stated capital and premium	10	400 000	400 000
Accumulated loss		(379 809)	(374 210)
		<b>20 191</b>	<b>25 790</b>
<b>Liabilities</b>			
<b>Non-Current Liabilities</b>			
Lease liabilities	11	5 227	-
Post retirement medical aid obligation	12	22 288	24 414
		<b>27 515</b>	<b>24 414</b>
<b>Current Liabilities</b>			
Trade and other payables	13	85 490	68 896
Loan from shareholder	14	12 784	12 959
Lease liabilities	11	1 869	-
Provisions	15	1 200	989
		<b>101 343</b>	<b>82 844</b>
<b>Total Liabilities</b>		<b>128 858</b>	<b>107 258</b>
<b>Total Equity and Liabilities</b>		<b>149 049</b>	<b>133 048</b>

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## Statement of Profit or Loss and Other Comprehensive Income

	Notes	2020 R '000	2019 R '000 Reclassified
Revenue	16	292 643	262 273
Cost of sales		(243 831)	(219 331)
<b>Gross profit</b>		<b>48 812</b>	<b>42 942</b>
Other operating income	17	6 584	4 337
Other operating gains	18	332	49
Other operating expenses		(61 558)	(59 573)
<b>Operating loss</b>	19	<b>(5 830)</b>	<b>(12 245)</b>
Investment revenue	20	481	425
Finance costs	21	(250)	
<b>(28) Loss for the year</b>		<b>(5 599)</b>	<b>(11 848)</b>
<b>848) Other comprehensive income</b>			-
<b>- Total comprehensive loss for the year</b>		<b>(5 599)</b>	<b>(11 848)</b>

## Apollo Tyres Africa Proprietary Limited

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### Statement of Changes in Equity

	Stated capital and premium	Accumulated loss	Total equity
	R '000	R '000	R '000
<b>Balance at 01 April 2018</b>	<b>400 000</b>	<b>(362 362)</b>	<b>37 638</b>
Loss for the year	-	(11 848)	(11 848)
Other comprehensive income	-	-	-
<b>Total comprehensive loss for the year</b>	<b>-</b>	<b>(11 848)</b>	<b>(11 848)</b>
<b>Balance at 01 April 2019</b>	<b>400 000</b>	<b>(374 210)</b>	<b>25 790</b>
Loss for the year	-	(5 599)	(5 599)
Other comprehensive income	-	-	-
<b>Total comprehensive loss for the year</b>	<b>-</b>	<b>(5 599)</b>	<b>(5 599)</b>
<b>Balance at 31 March 2020</b>	<b>400 000</b>	<b>(379 809)</b>	<b>20 191</b>
Note		10	

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## Statement of Cash Flows

	Notes	2020 R '000	2019 R '000
<b>Cash flows from operating activities</b>			
Cash generated from (used in) operations	23	3 083	(2 957)
Interest revenue		481	425
Finance costs		-	(28)
<b>Net cash from operating activities</b>		<b>3 564</b>	<b>(2 560)</b>
<b>Cash flows from investing activities</b>			
Purchase of property, plant and equipment	3	(221)	(82)
Sale of property, plant and equipment	3	-	1
<b>Net cash from investing activities</b>		<b>(221)</b>	<b>(81)</b>
<b>Cash flows from financing activities</b>			
Repayment of shareholder loan	24	(175)	(23)
Finance lease payments	24	-	(72)
Movement on lease liabilities	24	(1 738)	-
<b>Net cash from financing activities</b>		<b>(1 913)</b>	<b>(95)</b>
<b>Total cash movement for the year</b>		<b>1 430</b>	<b>(2 736)</b>
Cash at the beginning of the year		13 135	15 871
<b>Total cash at end of the year</b>	9	<b>14 565</b>	<b>13 135</b>

# Apollo Tyres Africa Proprietary Limited

(Registration number 2003/128507/07)

Audited Annual Financial Statements for the year ended 31 March 2020

## Accounting Policies

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### 1. Significant accounting policies

The principal accounting policies applied in the preparation of these audited annual financial statements are set out below.

#### 1.1 Basis of preparation

The annual financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) and the requirements of the Companies Act 71 of 2008 in South Africa.

The financial statements have been prepared under the historical cost convention except for the valuation of certain financial instruments, which are carried at fair value. They are presented in South African Rands.

These accounting policies are consistent with the previous period except for the list of amendments to IFRS that are mandatory and effective for the financial year ending 31 March 2020 as indicated in note 1.7 for IFRS 16.

#### 1.2 Significant judgements and sources of estimation uncertainty

Preparing financial statements in accordance with IFRS requires estimates and assumptions that affect reported amounts and related disclosures. Certain accounting policies have been identified as involving complex or subjective judgements or assessments. The items for consideration have been identified as follows:

1. Trade and other receivables - Loss allowances are recognised for all trade receivables and is monitored at the end of each reporting period. Refer to note 8 for additional detail.

2. Provisions - Provisions were raised and management determined an estimate based on the information available. Additional disclosure of these estimates of provisions are included in note 12 & 15.

3. Taxation - Judgement is required in determining the provision for income taxes due to the complexity of legislation. There are many transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. The group recognises liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made. The group recognises the net future tax benefit related to deferred income tax assets to the extent that it is probable that the deductible temporary differences will reverse in the foreseeable future. Assessing the recoverability of deferred income tax assets requires the group to make significant estimates related to expectations of future taxable income. Estimates of future taxable income are based on forecast cash flows from operations and the application of existing tax laws in each jurisdiction. To the extent that future cash flows and taxable income differ significantly from estimates, the ability of the group to realise the net deferred tax assets recorded at the end of the reporting period could be impacted.

4. Inventory - The recoverable value of Inventory and obsolete stock is based on observable historic information, management's experience in Inventory write-offs and the recoverability of aged inventory.

#### Asset lives and residual values

Property, plant and equipment are depreciated over their useful lives taking into account residual values. The actual lives of the assets are assessed annually and are influenced by factors such as technological innovation, product life cycles and maintenance programmes, Residual value assessments consider issues such as market conditions, the remaining life of the asset and projected disposal values.

#### Impairment of assets

Ongoing assessments are made regarding any potential impairment of assets across the company, using valuation models prescribed under IFRS.

# Apollo Tyres Africa Proprietary Limited

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## Accounting Policies

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### 1.3 Property, plant and equipment

Property, plant and equipment includes all expenditure of a capital nature and is stated at cost less accumulated depreciation and any adjusted impairment losses. All costs relating to the acquisition of fixed assets are capitalised and include finance costs on borrowed funds attributable to acquisition of qualifying fixed assets for the period up to date when the asset is ready for its intended use, and adjustments arising from foreign exchange differences arising on foreign currency borrowings to the extent they are regarded as an adjustment to interest costs. Other incidental expenditure attributable to bringing the fixed assets to their working condition for intended use are capitalised.

On the disposal or scrapping of property, plant and equipment, the gain or loss arising thereon is recognised in profit or loss.

All fixed assets are depreciated and charged to profit or loss over their expected useful lives to estimated residual values at rates appropriate to their useful lives of the assets. Where significant parts of an item have different useful lives to the item itself, these parts are depreciated over their estimated useful lives. The depreciation methods, estimated useful lives and residual values are reassessed annually. The useful lives of items of property, plant and equipment has been assessed as follows:

Item	Depreciation method	Average useful life
Furniture and fixtures	Straight line	4 - 10 years
Office equipment	Straight line	4 - 10 years
Computer hardware	Straight line	3 - 5 years

### 1.4 Intangible assets

Intangible assets are initially recognised at cost.

Intangible assets are carried at cost less any accumulated amortisation and any impairment losses.

An intangible asset is regarded as having an indefinite useful life when, based on all relevant factors, there is no foreseeable limit to the period over which the asset is expected to generate net cash inflows. Amortisation is not provided for these intangible assets, but they are tested for impairment annually and whenever there is an indication that the asset may be impaired. For all other intangible assets amortisation is provided on a straight line basis over their useful life.

Amortisation is provided to write down the intangible assets, on a straight line basis, to their residual values as follows:

Item	Average useful life
Trademark	Indefinite
Computer software	5 years

### 1.5 Financial instruments

Financial instruments held by the company are classified in accordance with the provisions of IFRS 9 Financial Instruments. Broadly,

the classification possibilities, which are adopted by the company, as applicable, are as follows:

Financial assets which are debt instruments:

- Amortised cost. (This category applies only when the contractual terms of the instrument give rise, on specified dates, to cash flows that are solely payments of principal and interest on principal, and where the instrument is held under a business model whose objective is met by holding the instrument to collect contractual cash flows); or
- Fair value through other comprehensive income. (This category applies only when the contractual terms of the instrument give rise, on specified dates, to cash flows that are solely payments of principal and interest on principal, and where the instrument is held under a business model whose objective is achieved by both collecting contractual cash flows and selling the instruments).

# Apollo Tyres Africa Proprietary Limited

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Audited Annual Financial Statements for the year ended 31 March 2020

## Accounting Policies

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### 1.5 Financial instruments (continued)

Financial liabilities:

- Amortised cost; or
- Mandatorily at fair value through profit or loss. (This applies to contingent consideration in a business combination or to liabilities which are held for trading); or
- Designated at fair value through profit or loss. (This classification option can be applied when it eliminates or significantly reduces an accounting mismatch; the liability forms part of a group of financial instruments managed on a fair value basis; or it forms part of a contract containing an embedded derivative and the entire contract is designated as at fair value through profit or loss).

The specific accounting policies for the classification, recognition and measurement of each type of financial instrument held by the company are presented below:

#### Trade and other receivables

##### Classification

Trade and other receivables, excluding, when applicable, VAT and prepayments, are classified as financial assets subsequently measured at amortised cost (note 8).

They have been classified in this manner because their contractual terms give rise, on specified dates to cash flows that are solely payments of principal and interest on the principal outstanding, and the company's business model is to collect the contractual cash flows on trade and other receivables.

##### Recognition and measurement

Trade and other receivables are recognised when the company becomes a party to the contractual provisions of the receivables. They are measured, at initial recognition, at fair value plus transaction costs, if any.

They are subsequently measured at amortised cost.

The amortised cost is the amount recognised on the receivable initially, minus principal repayments, plus cumulative amortisation (interest) using the effective interest method of any difference between the initial amount and the maturity amount, adjusted for any loss allowance.

##### Impairment

The company recognises a loss allowance for expected credit losses on trade and other receivables, excluding VAT and prepayments. The amount of expected credit losses is updated at each reporting date.

The company measures the loss allowance for trade and other receivables at an amount equal to lifetime expected credit losses (lifetime ECL), which represents the expected credit losses that will result from all possible default events over the expected life of the receivable.

##### Measurement and recognition of expected credit losses

The company makes use of a provision matrix as a practical expedient to the determination of expected credit losses on trade and other receivables. The provision matrix is based on historic credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current and forecast direction of conditions at the reporting date, including the time value of money, where appropriate.

The customer base is widespread and does not show significantly different loss patterns for different customer segments. The loss allowance is calculated on a collective basis for all trade and other receivables in totality. Details of the provision matrix is presented in note 8.

An impairment gain or loss is recognised in profit or loss with a corresponding adjustment to the carrying amount of trade and other receivables, through use of a loss allowance account. The impairment loss is included in other operating expenses in profit or loss as a movement in credit loss allowance (note 19).

# Apollo Tyres Africa Proprietary Limited

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## Accounting Policies

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### 1.5 Financial instruments (continued)

#### Write off policy

The company writes off a receivable when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings. Receivables written off may still be subject to enforcement activities under the company recovery procedures, taking into account legal advice where appropriate. Any recoveries made are recognised in profit or loss.

#### Borrowings and loans from related parties

##### Classification

Loan from shareholder (note 14) is classified as financial liabilities subsequently measured at amortised cost.

##### Recognition and measurement

Borrowings and loans from related parties are recognised when the company becomes a party to the contractual provisions of the loan. The loans are measured, at initial recognition, at fair value plus transaction costs, if any.

They are subsequently measured at amortised cost using the effective interest method.

#### Trade and other payables

##### Classification

Trade and other payables (note 13), excluding VAT and amounts received in advance, are classified as financial liabilities subsequently measured at amortised cost.

##### Recognition and measurement

They are recognised when the company becomes a party to the contractual provisions, and are measured, at initial recognition, at fair value plus transaction costs, if any.

They are subsequently measured at amortised cost using the effective interest method.

#### Cash and cash equivalents

Cash and cash equivalents are stated at carrying amount which is deemed to be fair value.

### 1.6 Tax

#### Current tax assets and liabilities

Current tax for current and prior periods is, to the extent unpaid, recognised as a liability. If the amount already paid in respect of current and prior periods exceeds the amount due for those periods, the excess is recognised as an asset.

Current tax liabilities (assets) for the current and prior periods are measured at the amount expected to be paid to (recovered from) the tax authorities, using the tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.



# Apollo Tyres Africa Proprietary Limited

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## Accounting Policies

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### 1.6 Tax (continued)

#### Deferred tax assets and liabilities

A deferred tax liability is recognised for all taxable temporary differences, except to the extent that the deferred tax liability arises from the initial recognition of an asset or liability in a transaction which at the time of the transaction, affects neither accounting profit nor taxable profit (tax loss).

A deferred tax asset is recognised for all deductible temporary differences to the extent that it is probable that taxable profit will be available against which the deductible temporary difference can be utilised. A deferred tax asset is not recognised when it arises from the initial recognition of an asset or liability in a transaction at the time of the transaction, affects neither accounting profit nor taxable profit (tax loss).

A deferred tax asset is recognised for the carry forward of unused tax losses to the extent that it is probable that future taxable profit will be available against which the unused tax losses can be utilised.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

#### Tax expenses

Current and deferred taxes are recognised as income or an expense and included in profit or loss for the period, except to the extent that the tax arises from:

- a transaction or event which is recognised, in the same or a different period, to other comprehensive income, or a
- business combination.

### 1.7 Leases

All leases are accounted for by recognising a right-of-use asset and a lease liability except for: Leases

- of low value assets; and
- Leases with a term of 12 months or less.

Lease liabilities are measured at the present value of the contractual payments due to the lessor over the lease term, with the discount rate determined by reference to the rate inherent in the lease unless (as is typically the case) this is not readily determinable, in which case the company's incremental borrowing rate on commencement of the lease is used. Variable lease payments are only included in the measurement of the lease liability if they depend on an index or rate. In such cases, the initial measurement of the lease liability assumes the variable element will remain unchanged throughout the lease term. Other variable lease payments are expensed in the period to which they relate.

On initial recognition, the carrying value of the lease liability also includes: amounts

- expected to be payable under any residual value guarantee;
- the exercise price of any purchase option granted in favour of the company if it is reasonable certain to assess that option;
- any penalties payable for terminating the lease, if the term of the lease has been estimated on the basis of termination option being exercised.

Right of use assets are initially measured at the amount of the lease liability, reduced for any lease incentives received, and increased for:

- lease payments made at or before commencement of the lease;
- initial direct costs incurred; and
- the amount of any provision recognised where the group is contractually required to dismantle, remove or restore the leased asset.

Subsequent to initial measurement lease liabilities increase as a result of interest charged at a constant rate on the balance outstanding and are reduced for lease payments made. Right-of-use assets are amortised on a straight-line basis over the remaining term of the lease or over the remaining economic life of the asset if, rarely, this is judged to be shorter than the lease term.

# Apollo Tyres Africa Proprietary Limited

(Registration number 2003/128507/07)

Audited Annual Financial Statements for the year ended 31 March 2020

## Accounting Policies

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### 1.8 Leases (Comparatives under IAS 17)

A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership. A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership.

#### Operating leases – lessee

Operating lease payments are recognised as an expense on a straight-line basis over the lease term. The difference between the amounts recognised as an expense and the contractual payments are recognised as an operating lease asset. This liability is not discounted.

There was no operating leases recognised in the prior year thus no adjustment to retained earnings for the adoption of IFRS 16.

### 1.9 Inventories

The cost of inventories comprises of all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

### 1.10 Impairment of assets

At each statement of financial position date, the company reviews the carrying amounts of its assets to determine whether there is any indication of impairment. If any such indication exists, the recoverable amount of the asset is estimated to determine the extent of the impairment loss. Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs. The carrying amount of an asset or cash-generating unit is reflected at the lower of cost and the recoverable amount. Impairment losses, or reversals thereof, are recognised as expenses or income. An impairment loss reversal, however, cannot result in a carrying amount exceeding original cost.

### 1.11 Stated capital and equity

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities.

### 1.12 Provisions

A provision is recognised when there is a legal or constructive obligation as a result of a past event for which it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

### 1.13 Revenue from contracts with customers

The majority of the company's revenue is derived from selling goods with revenue recognised at a point in time when control of the goods has transferred to the customer. This is generally when the goods are delivered to the customer. There is limited judgement needed in identifying the point control passes: once physical delivery of the products to the agreed location has occurred, the company no longer has physical possession, usually will have a present right to payment (as a single payment on delivery) and retains none of the significant risks and rewards of the goods in question.

Revenue is measured at the fair value of the consideration received or receivable. Revenue comprises the invoiced value of sales, less discounts, rebates and returns, defective quality concession and excludes Value Added Taxation. Sales of goods are recognised when the significant risk and rewards of ownership have been transferred to the buyer.

Interest is recognised on a time proportional basis, which takes into account the effective yield on the asset over the period it is held.

### 1.14 Borrowing costs

All borrowing costs are recognised as an expense in the period in which they are incurred.

# Apollo Tyres Africa Proprietary Limited

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Audited Annual Financial Statements for the year ended 31 March 2020

## Accounting Policies

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### 1.15 Translation of foreign currencies

#### Foreign currency transactions

A foreign currency transaction is recorded, on initial recognition in Rands, by applying to the foreign currency amount the spot exchange rate between the functional currency and the foreign currency at the date of the transaction.

At the end of the reporting period:

- foreign currency monetary items are translated using the closing rate;
- non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rate at the date of the transaction; and
- non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined.

# Apollo Tyres Africa Proprietary Limited

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Audited Annual Financial Statements for the year ended 31 March 2020

## Notes to the Audited Annual Financial Statements

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### 2. New Standards and Interpretations

#### 2.1 Standards and interpretations effective and adopted in the current year

In the current year, the company has adopted the following standards and interpretations that are effective for the current financial year and that are relevant to its operations:

<b>Standard/ Interpretation:</b>	<b>Effective date: Years beginning on or after</b>	<b>Expected impact:</b>
<input type="checkbox"/> IFRS 16 Leases	01 January 2019	The impact of the standard is set out in notes 1.7, 1.8 and 28.

#### 2.2 Standards and interpretations not yet effective

The company has chosen not to early adopt the following standards and interpretations, which have been published and are mandatory for the company's accounting periods beginning on or after 01 April 2020 or later periods:

<b>Standard/ Interpretation:</b>	<b>Effective date: Years beginning on or after</b>	<b>Expected impact:</b>
<input type="checkbox"/> Presentation of Financial Statements: Disclosure initiative	01 January 2020	Unlikely there will be a material impact

# Apollo Tyres Africa Proprietary Limited

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Audited Annual Financial Statements for the year ended 31 March 2020

## Notes to the Audited Annual Financial Statements

### 3. Property, plant and equipment

	2020 - R'000			2019 - R'000		
	Cost	Accumulated Carrying value depreciation		Cost	Accumulated Carrying value depreciation	
Furniture and fixtures	104	(19)	85	42	(13)	29
Office equipment	10	-	10	10	-	10
Computer hardware	430	(149)	281	271	(89)	182
<b>Total</b>	<b>544</b>	<b>(168)</b>	<b>376</b>	<b>323</b>	<b>(102)</b>	<b>221</b>

Reconciliation of property, plant and equipment - 2020 - R'000					
	Opening balance	Additions	Depreciation	Total	
Furniture and fixtures	29	62	(6)	85	
Office equipment	10	-	-	10	
Computer hardware	182	159	(60)	281	
	<b>221</b>	<b>221</b>	<b>(66)</b>	<b>376</b>	

Reconciliation of property, plant and equipment - 2019 - R'000					
	Opening balance	Additions	Disposals	Depreciation	Total
Furniture and fixtures	23	11	-	(5)	29
Office equipment	10	-	-	-	10
Computer hardware	169	71	(14)	(44)	182
	<b>202</b>	<b>82</b>	<b>(14)</b>	<b>(49)</b>	<b>221</b>

Register of land and buildings are kept in terms of the South African Companies Act at the companies' registered office and copies will be made available on written request.

The estimate useful lives are reflected under the accounting policies.

### 4. Right-of-use assets

	2020 - R'000			2019 - R'000		
	Cost	Accumulated Carrying value depreciation		Cost	Accumulated Carrying value depreciation	
Buildings	5 522	(92)	5 430	-	-	-
- Vehicles	3 062	(1 446)	1 616	-	-	-
<b>Total</b>	<b>8 584</b>	<b>(1 538)</b>	<b>7 046</b>	<b>-</b>	<b>-</b>	<b>-</b>

Reconciliation of right-of-use assets - 2020 - R'000					
	Opening balance	Additions	Depreciation	Total	
Buildings	-	5 522	(92)	7 046	
Vehicles	-	3 062	(1 446)	-	
	<b>-</b>	<b>8 584</b>	<b>(1 538)</b>	<b>7 046</b>	

# Apollo Tyres Africa Proprietary Limited

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Audited Annual Financial Statements for the year ended 31 March 2020

## Notes to the Audited Annual Financial Statements

2020 R '000	2019 R '000
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### 5. Intangible assets

	2020 - R'000			2019 - R'000		
	Cost	Accumulated amortisation	Carrying value	Cost	Accumulated amortisation	Carrying value
Trademark	-	-	-	2 754	-	2 754
Computer software	31 914	(31 914)	-	31 914	(31 914)	-
<b>Total</b>	<b>31 914</b>	<b>(31 914)</b>	<b>-</b>	<b>34 668</b>	<b>(31 914)</b>	<b>2 754</b>

#### Reconciliation of intangible assets - 2020 - R'000

	Opening balance	Impairment loss	Total
Trademark	2 754	(2 754)	-

#### Reconciliation of intangible assets - 2019 - R'000

	Opening balance	Impairment loss	Total
Trademark	4 131	(1 377)	2 754

### 6. Deferred tax

#### Deferred tax asset

Prepaid expenses	76	76
Provisions	9 045	9 045
Assessed loss	16 311	16 311
<b>Total deferred tax asset</b>	<b>25 432</b>	<b>25 432</b>

#### Reconciliation of deferred tax asset

At beginning of year	25 432	25 432
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### 7. Inventories

Stock in trade - on hand	50 558	40 669
Stock in trade - in transit	14 202	22 688
	64 760	63 357
Provision for obsolete, slow/non-moving and net realisable values of inventories	(2 686)	(2 180)
	<b>62 074</b>	<b>61 177</b>

# Apollo Tyres Africa Proprietary Limited

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Audited Annual Financial Statements for the year ended 31 March 2020

## Notes to the Audited Annual Financial Statements

	2020 R '000	2019 R '000
<b>8. Trade and other receivables</b>		
<b>Financial instruments:</b>		
Trade receivables	43 375	34 305
Loss allowance	(4 366)	(4 366)
Trade receivables at amortised cost	39 009	29 939
Other receivable	153	41
<b>Non-financial instruments:</b>		
VAT	87	-
Prepayments	307	349
<b>Total trade and other receivables</b>	<b>39 556</b>	<b>30 329</b>
<b>Financial instrument and non-financial instrument components of trade and other receivables</b>		
At amortised cost	39 162	29 980
Non-financial instruments	394	349
	<b>39 556</b>	<b>30 329</b>

### Exposure to credit risk

Trade receivables inherently expose the company to credit risk, being the risk that the company will incur financial loss if customers fail to make payments as they fall due.

A loss allowance is recognised for all trade receivables, in accordance with IFRS 9 Financial Instruments, and is monitored at the end of each reporting period. In addition to the loss allowance, trade receivables are written off when there is no reasonable expectation of recovery, for example, when a debtor has been placed under liquidation. Trade receivables which have been written off are not subject to enforcement activities.

The company measures the loss allowance for trade receivables by applying the simplified approach which is prescribed by IFRS

9. In accordance with this approach, the loss allowance on trade receivables is determined as the lifetime expected credit losses on trade receivables. These lifetime expected credit losses are estimated using a provision matrix, which is presented below. The provision matrix has been developed by making use of past default experience of debtors but also incorporates forward looking information and general economic conditions of the industry as at the reporting date. Organisation takes credit insurance from CGIC on all trade receivables. It is 90% covered.

The estimation techniques explained have been applied for the first time in the current financial period, as a result of the adoption of IFRS 9. Trade receivables were previously impaired only when there was objective evidence that the asset was impaired. The impairment was calculated as the difference between the carrying amount and the present value of the expected future cash flows.

# Apollo Tyres Africa Proprietary Limited

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Audited Annual Financial Statements for the year ended 31 March 2020

## Notes to the Audited Annual Financial Statements

2020	2019
R '000	R '000

### 8. Trade and other receivables (continued)

The loss allowance provision is determined as follows:

#### Expected credit loss rate:

Not past due: 0.1% - 10% (2019: 0%)  
 - Less than 30 days past due: 0.1% - 10% (2019: 0%)  
 -  
 31 - 60 days past due: 0.1% - 10% (2019: 0%)  
 61 - 90 days past due: 0.1% - 10% (2019: 0%)  
 91 - 120 days past due: 0.1% - 10% (2019: 0%)  
 - More than 120 days past due: 10% - 100% (2019: 0%)  
 -

#### Total

2020 R'000	2020 R'000	2019 R'000	2019 R'000
Estimated gross carrying amount at default	Loss allowance (Lifetime expected credit loss)	Estimated gross carrying amount at default	Loss allowance (Lifetime expected credit loss)
-	-	-	-
10	-	-	-
-	-	-	-
79	-	-	-
-	-	-	-
60	-	-	-
4 217	-	4 366	-
<b>4 366</b>	<b>-</b>	<b>4 366</b>	<b>-</b>

#### Reconciliation of loss allowances

The following table shows the movement in the loss allowance (lifetime expected credit losses) for trade and other receivables:

<b>Opening balance</b>	<b>(4 366)</b>	<b>(4 366)</b>
Provision raised	-	-
<b>Closing balance</b>	<b>(4 366)</b>	<b>(4 366)</b>

### 9. Cash and cash equivalents

Cash and cash equivalents consist of:

Cash on hand	-	1
Bank balances	14 565	13 134
	<b>14 565</b>	<b>13 135</b>

### 10. Stated capital and premium

#### Authorised

1 000 ordinary shares

1 000	1 000
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Unissued ordinary shares are under the control of the directors.

#### Issued

707 Ordinary shares

400 000	400 000
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# Apollo Tyres Africa Proprietary Limited

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## Notes to the Audited Annual Financial Statements

	2020 R '000	2019 R '000
<b>11. Lease liabilities</b>		
<b>Minimum lease payments due</b>		
- within one year	1 869	-
- in second to fifth year inclusive	5 227	-
<b>Present value of minimum lease payments</b>	<b>7 096</b>	-
Non-current liabilities	5 227	-
Current liabilities	1 869	-
	<b>7 096</b>	-

## 12. Post retirement medical aid obligation

### Defined benefit plan

Prior to 1998, it was the company's policy to provide post employment medical benefits for its employees, by the way of subsidies. These subsidies have been funded by means of pensions purchased from insurers. Each year additional amounts are paid in line with the increases in medical aid subscriptions. While selling Apollo Tyres South Africa (Pty) Ltd to Sumitomo Rubber Industries ("SRI"). The liability got transferred to them. However as per the sale agreement any cost incurred by SRI for these old employees should subsequently to be reimbursed by Apollo Tyres Africa (Pty) Ltd.

The SRI liability in respect of the post-employment medical obligation has been actuarially valued at R 22.3m (2019: R24.4m) at 31 December 2019 by Towers Watson Actuaries and Consultants. The actuarial valuation performed has been based on the following assumptions:

- a health care cost inflation rate of 4.5% (2019: 7.6% p.a)
- a discount rate of 8.6% (2019: 9.9% p.a)

### Carrying value

Opening balance	(24 414)	(24 424)
Movement in statement of profit or loss	2 126	10
	<b>(22 288)</b>	<b>(24 414)</b>

## 13. Trade and other payables

### Financial instruments:

Employees related payable	763	1 100
Other payables and accruals	3 216	4 395
Other payables to related parties	12 014	10 402
Trade payables *	69 497	52 141

### Non-financial instruments:

VAT	-	858
	<b>85 490</b>	<b>68 896</b>

\* included payable to related parties

## 14. Loan from shareholder

Apollo (South Africa) Holdings Proprietary Limited	12 784	12 959
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The loan is interest-free with no fixed terms of repayment and is unsecured.

# Apollo Tyres Africa Proprietary Limited

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Audited Annual Financial Statements for the year ended 31 March 2020

## Notes to the Audited Annual Financial Statements

	2020 R '000	2019 R '000	
<b>14. Loan from shareholder (continued)</b>			
<b>Split between non-current and current portions</b>			
Current liabilities	12 784	12 959	
<b>15. Provisions</b>			
<b>Reconciliation of provisions - 2020 - R'000</b>			
	<b>Opening balance</b>	<b>Additions</b>	<b>Total</b>
Leave pay provisions	989	211	1 200
<b>Reconciliation of provisions - 2019 - R'000</b>			
	<b>Opening balance</b>	<b>Additions</b>	<b>Total</b>
Leave pay provisions	858	131	989
<b>16. Revenue</b>			
<b>Revenue from contracts with customers</b>			
Revenue from the sale of finished goods		292 643	262 273
<b>Disaggregation of revenue from contracts with customers</b>			
The company disaggregates revenue from customers as follows:			
<b>Sale of goods</b>			
Domestic sales		244 254	216 951
Export sales		48 389	45 322
		<b>292 643</b>	<b>262 273</b>
<b>Timing of revenue recognition</b>			
<b>At a point in time</b>			
Domestic sales		244 254	216 951
Export sales		48 389	45 322
		<b>292 643</b>	<b>262 273</b>
<b>17. Other operating income</b>			
Income from APDP import rebates and price differences		5 273	3 448
Miscellaneous receipts		1 311	889
		<b>6 584</b>	<b>4 337</b>

# Apollo Tyres Africa Proprietary Limited

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## Notes to the Audited Annual Financial Statements

	2020 R '000	2019 R '000
<b>18. Other operating gains</b>		
<b>Losses on disposals</b>		
Property, plant and equipment	3	(13)
<b>Foreign exchange gains</b>		
Net foreign exchange gains	332	62
<b>Total other operating gains</b>	<b>332</b>	<b>49</b>
<b>19. Operating loss</b>		
Operating loss for the year is stated after charging (crediting) the following, amongst others:		
<b>Auditor's remuneration - external</b>		
Audit fees - current year	364	343
<b>Employee costs</b>		
Employee costs	18 190	16 786
<b>Depreciation</b>		
Depreciation of right-of-use assets	1 538	-
Depreciation of property, plant and equipment	66	49
<b>Total depreciation and amortisation</b>	<b>1 604</b>	<b>49</b>
<b>20. Investment revenue</b>		
<b>Interest revenue</b>		
Bank and other cash	481	425
<b>21. Finance costs</b>		
Lease liabilities	250	-
Interest paid	-	28
<b>Total finance costs</b>	<b>250</b>	<b>28</b>
<b>22. Taxation</b>		
<b>Reconciliation of the tax expense</b>		
Reconciliation between applicable tax rate and average effective tax rate.		
Applicable tax rate	(28.00)%	(28.00)%
No provision has been made for 2020 tax as the company has no taxable income. The estimated tax loss available for set off against future taxable income is R 74 183 682 (2019: R 68 904 491). The increase in the deferred tax asset due to the assess loss was not recognised in the current year as the company and not making any profits.		
<b>Deferred taxation</b>		
Originating from temporary differences	4 489	2 920
Not recognised in the current year	(4 489)	(2 920)
	-	-

# Apollo Tyres Africa Proprietary Limited

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## Notes to the Audited Annual Financial Statements

	2020 R '000	2019 R '000
<b>23. Cash generated from (used in) operations</b>		
Loss before taxation	(5 599)	(11 848)
<b>Adjustments for:</b>		
Depreciation	1 604	49
Losses on disposals	-	13
Interest revenue	(481)	
(425) Finance costs		250
28		
Impairment losses	2 754	1 377
Post retirement medical aid obligation	(2 126)	(10)
<b>Changes in working capital:</b>		
Inventories	(897)	(4 618)
Trade and other receivables	(9 227)	560
Trade and other payables	16 594	11 786
Increase in leave pay provision	211	131
	<b>3 083</b>	<b>(2 957)</b>

### 24. Changes in liabilities arising from financing activities

#### Reconciliation of liabilities arising from financing activities - 2020 - R'000

	Opening balance	Additions	Interest\	Cash flows	Closing balance
Loan from shareholder	12 959	-	-	(175)	12 784
Lease liabilities	-	8 584	250	(1 738)	7 096
<b>Total liabilities from financing activities</b>	<b>12 959</b>	<b>8 584</b>	<b>250</b>	<b>(1 913)</b>	<b>19 880</b>

#### Reconciliation of liabilities arising from financing activities - 2019 - R'000

	Opening balance	Cash flows	Closing balance
Loan from shareholder	12 982	(23)	12 959

# Apollo Tyres Africa Proprietary Limited

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Audited Annual Financial Statements for the year ended 31 March 2020

## Notes to the Audited Annual Financial Statements

2020	2019
R '000	R '000

### 25. Related parties

#### Relationships

Ultimate holding company

Holding company

Fellow subsidiaries

Apollo Tyres Limited  
 Apollo (South Africa) Holdings (Pty) Ltd  
 Apollo Vredestein B.V.  
 Apollo Tyres Global R&D B.V.  
 Apollo Tyres (Middle East) FZE  
 Apollo Tyres AG  
 Apollo Vredestein Tires Inc  
 Apollo Tyres (UK) Pvt. Ltd  
 Apollo Tyres (London) Pvt. Ltd.  
 Apollo Vredestein (UK) Ltd.  
 Apollo Tyres Holdings (Singapore) Pte. Ltd.

Directors

Mr. Quintin Steyn  
 Mr. R. Arora  
 Mr. A. Varshneya

#### Related party balances

##### Loan account - Owing to related party

Apollo (South Africa) Holdings (Pty) Ltd	(12 784)	(12 959)
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##### Payable to

Apollo Tyres Limited	58 099	44 478
Apollo Vredestein B.V.	8 460	6 753
Apollo Tyres Global R&D B.V.	193	193
Apollo Vredestein Tires Inc	866	647
Apollo Tyres (UK) Pvt. Ltd	3 956	3 267
Apollo Tyres AG	49	60
	<b>71 623</b>	<b>55 398</b>

#### Related party transactions

##### Purchases of inventories and finished goods from:

Apollo Tyres Limited	186 822	154 542
Apollo Vredestein B.V.	4 640	8 467
Apollo Vredestein Tires Inc	-	418
Apollo Tyres Holdings (Singapore) Pte. Ltd.	754	-
	<b>192 216</b>	<b>163 427</b>

##### Group charges

Apollo Tyres Limited	593	720
Apollo Tyres UK PVT Limited	2 351	3 267
	<b>2 944</b>	<b>3 987</b>

##### Royalties

Apollo Tyres Limited	6 872	6 010
Apollo Vredestein Tires Inc	267	246
Apollo Tyres AG	194	273
	<b>7 333</b>	<b>6 529</b>

# Apollo Tyres Africa Proprietary Limited

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Audited Annual Financial Statements for the year ended 31 March 2020

## Notes to the Audited Annual Financial Statements

### 26. Directors' emoluments

#### Executive

#### 2020 - R'000

	Emoluments	Bonus and performance related payments	Provident fund contributions	Total
Mr. Q. Steyn	1 568	412	252	2 232
Mr. R. Arora	-	-	-	-
Mr. A. Varshneya	1 369	242	-	1 611
	<b>2 937</b>	<b>654</b>	<b>252</b>	<b>3 843</b>

#### 2019 - R'000

	Emoluments	Bonus and performance related payments	Provident fund contributions	Total
Mr. Q. Steyn	1 467	385	235	2 087
Mr. R. Arora	-	-	-	-
Mr. A. Varshneya	1 257	222	-	1 479
	<b>2 724</b>	<b>607</b>	<b>235</b>	<b>3 566</b>

### 27. Financial instruments and risk management

#### Categories of financial instruments

#### Categories of financial assets

#### 2020 - R'000

	Note	Amortised cost	Total	Fair value
Trade and other receivables	8	39 162	39 162	39 162
Cash and cash equivalents	9	14 560	14 560	14 560
		<b>53 722</b>	<b>53 722</b>	<b>53 722</b>

#### 2019 - R'000

	Note	Amortised cost	Total	Fair value
Trade and other receivables	8	29 980	29 980	29 980
Cash and cash equivalents	9	13 135	13 135	13 135
		<b>43 115</b>	<b>43 115</b>	<b>43 115</b>

# Apollo Tyres Africa Proprietary Limited

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Audited Annual Financial Statements for the year ended 31 March 2020

## Notes to the Audited Annual Financial Statements

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### 27. Financial instruments and risk management (continued)

#### Categories of financial liabilities

##### 2020 - R'000

	Note	Amortised cost	Total	Fair value
Trade and other payables	13	85 490	85 490	85 490
Loan from shareholder	14	12 784	12 784	12 784
		<b>98 274</b>	<b>98 274</b>	<b>98 274</b>

##### 2019 - R'000

	Note	Amortised cost	Total	Fair value
Trade and other payables	13	68 038	68 038	68 038
Loan from shareholder	14	12 959	12 959	12 959
		<b>80 997</b>	<b>80 997</b>	<b>80 997</b>

#### Pre tax gains and losses on financial instruments

##### Gains and losses on financial assets

##### 2020 - R'000

	Note	Amortised cost	Total
<b>Recognised in profit or loss:</b>			
Interest revenue	20	481	481
Gains on foreign exchange	18	327	327
<b>Net gains</b>		<b>808</b>	<b>808</b>

##### 2019 - R'000

	Note	Amortised cost	Total
<b>Recognised in profit or loss:</b>			
Interest revenue	20	425	425
Gains on foreign exchange	18	62	62
<b>Net gains</b>		<b>487</b>	<b>487</b>

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Audited Annual Financial Statements for the year ended 31 March 2020

## Notes to the Audited Annual Financial Statements

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### 27. Financial instruments and risk management (continued)

#### Gains and losses on financial liabilities

##### 2020 - R'000

	Note	Leases	Total
<b>Recognised in profit or loss:</b>			
Finance costs	21	(250)	(250)

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##### 2019 - R'000

	Note	Amortised cost	Total
<b>Recognised in profit or loss:</b>			
Finance costs	21	(28)	(28)

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#### Capital risk management

The company's capital management objective is to achieve an optimal weighted average cost of capital while continuing to safeguard the company's ability to meet its liquidity requirements (including its commitments in respect of capital expenditure), repay loan from shareholder as it falls due and continue as a going concern.

The capital structure of the company consists of debt, which includes the borrowings (excluding derivative financial liabilities) disclosed in note 14, cash and cash equivalents disclosed in note 9, and equity as disclosed in the statement of financial position.

#### Financial risk management

##### Market risk

The company's activities expose it primarily to the financial risk of changes in foreign currency exchange rates and interest rates. There have been no changes to the company's exposure to market risk or the manner in which it manages and measures the risk.

On 23 March 2020, the President of the Republic of South Africa announced that to combat the spread of the COVID-19 virus, a three-week nationwide lockdown would be instituted. The company has been classified as an essential service provider and as such has been allowed to continue trading during the lockdown period. The directors still believe, however, that the company has adequate financial resources to continue in operation for the foreseeable future and accordingly the financial statements have been prepared on a going concern basis.

##### Credit risk

Credit risk is the risk of financial loss to the company if a customer or counterparty to a financial instrument fails to meet its contractual obligations.

The company is exposed to credit risk on trade and other receivables and cash and cash equivalents.

Credit risk exposure arising on cash and cash equivalents is managed by the group through dealing with well-established financial institutions with high credit ratings.

Credit loss allowances for expected credit losses are recognised for all debt instruments, but excluding those measured at fair value through profit or loss. Credit loss allowances are also recognised for loan commitments and financial guarantee contracts.



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### 27. Financial instruments and risk management (continued)

In order to calculate credit loss allowances, management determine whether the loss allowances should be calculated on a 12 month or on a lifetime expected credit loss basis. This determination depends on whether there has been a significant increase in the credit risk since initial recognition. If there has been a significant increase in credit risk, then the loss allowance is calculated based on lifetime expected credit losses. If not, then the loss allowance is based on 12 month expected credit losses. This determination is made at the end of each financial period. Thus the basis of the loss allowance for a specific financial asset could change year on year.

Management apply the principle that if a financial asset's credit risk is low at year end, then, by implication, the credit risk has not increased significantly since initial recognition. In all such cases, the loss allowance is based on lifetime expected credit losses. Credit risk is assessed as low if there is a low risk of default. When determining the risk of default, management consider information such as payment history to date and period for which the customer has been employed. Trade receivable which do not contain a significant financing component are the exceptions and are discussed below.

Where necessary, the assessment for a significant increase in credit risk is made on a collective basis. Management typically adopt this approach when information relevant to the determination of credit risk is not available on an individual instrument level. Often, the only information available on individual instruments which could indicate an increase in credit risk, is "past due" information. It is typical that more forward-looking information is generally more readily available on a collective basis. Therefore, making the determination on a collective basis, helps to ensure that credit loss allowances are determined on the basis of lifetime expected credit losses before they reach the point of being past due. Forward looking, macro-economic information is applied on a collective basis when it is readily available without undue cost or effort. When loss allowances are determined on a collective basis, management determines the loss allowances by grouping financial instruments on the basis of shared credit risk characteristics.

For trade receivables which do not contain a significant financing component, the loss allowance is determined as the lifetime expected credit losses of the instruments.

#### Liquidity risk

The company manages liquidity risk by maintaining adequate reserve banking facilities, by continuously monitoring forecast and actual cash flows and matching the maturity profiles of financial assets and liabilities.

#### Foreign currency risk

The company's exposure arises mainly on import and export of finished goods. The company follows a policy of matching of import and export exposures (natural hedge) to reduce the net exposure in any foreign currency.

#### Foreign currency risk management

Foreign currency transactions are managed within approved policy parameters. The recent volatility in the currency markets and the stronger Rand has necessitated a more dynamic approach to currency management. This has necessitated deviating from the set-off strategy at times considered appropriate.

#### Foreign currency exposure at the end of the reporting period Current assets

Foreign customers - USD	450	285
Foreign customers - Euro	-	-

#### Current liabilities

Foreign suppliers - Euro	501	397
Foreign suppliers - USD	627	496
Foreign suppliers - GBP	209	181

#### Exchange rates used for conversion of foreign items were:

USD	17.91	14.45
GBP	22.19	18.87
Euro	19.80	16.24

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	2020	2019
	R '000	R '000

### 27. Financial instruments and risk management (continued) Cash flow

#### sensitivity analysis

A 10% strengthening of the Rand against the following currencies at 31 March 2020 would have increased profit or decrease the loss by the amounts shown below. The sensitivity analysis was calculated by multiplying the increase or (decrease) in the exchange rate by the year end balances, this analysis assumes that all other variables remain constant. The same approach was followed prior year.

USD	(317)	305
GBP	(992)	(645)
Euro	(464)	(342)
<b>Total net profit</b>	<b>(1 773)</b>	<b>(682)</b>

A 10% weakening of the Rand against the following currencies at 31 March 2020 would have decrease profit or increased the loss by the amounts shown below. This analysis assumes that all other variables remain constant.

USD	317	(305)
GBP	992	645
Euro	464	342
<b>Total net loss</b>	<b>1 773</b>	<b>682</b>

#### Interest rate risk

The company's exposure to the interest rates relates primarily to interest - bearing financial rates. instruments at variable  
Changes in the interest rates will not materially impact on the profitability of the company.

### 28. Changes in accounting policy

In the current year, the company has adopted IFRS 16 Leases (as issued by the IASB in January 2016) with the date of initial application being 01 April 2019. IFRS 16 replaces IAS 17 Leases, IFRIC 4 Determining whether an Arrangement contains a Lease, SIC-15 Operating Leases - Incentives and SIC 27 - Evaluating the Substance of Transactions Involving the Legal Form of a Lease.

The company has chosen not to restate comparatives on adoption of IFRS 16, therefore these changes have been processed at the date of initial application (i.e. 1 April 2019).

#### IFRS 16 Leases

Adoption of IFRS 16 resulted in the company recognising right-of-use assets and lease liabilities for all contracts that are, or contain, a lease. For leases classified as operating leases, under the prior accounting requirements the company did not recognise related assets or liabilities, but instead recognised the leases payments when they became due over the lease term, disclosing in its annual financial statements the total commitment.

Management has decided it will apply the modified retrospective adoption method in IFRS 16, and, therefore, only recognise leases on balance sheet as at 1 April 2019. There was no impact on 1 April 2019 opening retained earnings as there was no straight-line lease liability to release. In addition, management has decided to measure right-of-use assets by reference to the measurement of the lease liability on that date. This will ensure there is no immediate impact to net assets on that date.

Instead of recognising an operating expense for its operating lease payments, the company recognised interest on its lease liabilities and amortisation on its right-of-use assets.

#### Impact on financial statements

As a result of IFRS 16 the company recognized as at 31 March 2020, R7.0m of right of use assets that consists of leases for buildings and vehicles. The company also recognized a lease liability of R7.1m in this regard. During the year the total interest and amortization on these leases were R250k and R1.5m respectively.

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### 29. Income statement reclassification

The cost of sales for 2019 was reclassified to only show cost of goods sold. This adjustment was done to show the true cost of sales and gross profit.

During 2019 cost of sales was disclosed including other operating expenses. This was corrected in the current year and do not have any impact on the total comprehensive loss for the year.

	2019 R'000 Reclassified	2019 R'000 Prior year	2019 R'000 Reclassified
Revenue	262 273	262 273	-
Cost of sales	(219 331)	(277 527)	58 196
<b>Gross Profit</b>	<b>42 942</b>	<b>(15 254)</b>	<b>58 196</b>
Other operating income	4 337	4 337	-
Other operating gains	49	49	-
Other operating expenses	(59 573)	(1 337)	(58 196)
<b>Operating loss</b>	<b>(12 245)</b>	<b>(12 245)</b>	-
Investment revenue	425	425	-
Finance cost	(28)	(28)	-
<b>Loss for the year</b>	<b>(11 848)</b>	<b>(118 484)</b>	-
OCI	-	-	-
<b>Total</b>	<b>(11 848)</b>	<b>(11 848)</b>	-