7 Institutional Area Sector 32 Gurgaon 122001, India

T: +91 124 2383002 F: +91 124 2383021 apollotyres.com

GST No.: 06AAACA6990Q1Z2



ATL/SEC-5

November1, 2019

Ms. Anjali Bansal 3202, A-Wing, Vivarea, Sane Guruji Marg, Jacob Circle, Mahalakshmi, **Mumbai - 400011**.

Dear Madam,

Sub: Re-appointment as an Independent Director of Apollo Tyres Ltd. (the"Company")

On behalf of the Board of Directors of the Company, I am pleased to inform you that the Shareholders of the Company vide Postal Ballotdated September29, 2019 approved your reappointment as an Independent Director of the Company to hold office for a period of 3(three) consecutive years, commencing from November1, 2019 up to October 31, 2022 ("Appointment").

Appointment

- 1. In compliance with the provisions of Section 149(13) of the Companies Act, 2013 and rules framed thereunder (the "CompaniesAct"), your Directorship will not be subject to retirement by rotation.
- 2. The Appointment will be subject to applicable laws including the Companies Act, the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended (the "Listing Regulations") and the Company's Articles of Association.
- 3. In the event you propose to resign as an Independent Director of the Company, request you to give the Company reasonable noticeof your intention to resign, giving detailed reasons and also providing a confirmation that there are no other material reasons other than those provided, so that the Company can plan for succession of skills and experience on the Board. In addition, the Appointment may be terminated in accordance with the provisions of the Articles of Association of the Company or applicable law including on failure to meet the parameters of independence as defined in Section 149(6) or on the occurence of any event as defined in Section 167 of the Companies Act or on violations of terms given in Listing Regulations. Upon such termination or resignation for any reason, you shall not be entitled to any damages for loss of office and no fee will be payable to you in respect of any unexpired portion of the term of the Appointment.
- 4. You will be identified as an Independent Director in the Annual Report and other documents.

7 Institutional Area Sector 32 Gurgaon 122001, India

T: +91 124 2383002 F: +91 124 2383021 apollotyres.com

GST No.: 06AAACA6990Q1Z2



5. As per Listing Regulations, you shall not serve as an Independent Director in more than 7 listed Companies. Further, if you are serving as a Whole-time Director in any listed Company, you shall not serve as an Independent Director in more than 3 listed Companies.

Committee Membership

- 6. Presently, the Company has following Board Committees which have been constituted / reconstituted in terms of the decisions made at previous Board Meetings:
 - (a) Audit Committee
 - (b) Nomination and Remuneration Committee
 - (c) Stakeholders Relationship Committee
 - (d) Corporate Social Responsibility (CSR) Committee
 - (e) Business Responsibility (BR) Committee
 - (f) Risk Management Committee
 - (g) Investment & Finance Committee

You have been inducted by the Board on the CSR Committee of the Board.

- 7. The Board of Directors may invite you to join any one or more of the Committees as mentioned above as a Member or Chairperson of such Committee(s) of the Board. The Board may also invite you to join any other Committee(s) which the Board may constitute in the future. Your appointment as a Member / Chairperson of any Committee of the Board, whether existing or in the future shall be subject to the applicable regulations and laws under the CompaniesAct and/or Listing Regulations.
- 8. As an Independent Director, you will participate in the meeting of the Independent Directors separately without the presence of Non-Independent Directors and Members of the Management.

Status of Appointment

- 9. You will not be an employee of the Company and this letter shall not constitute a contract of employment.
- 10. In compliance with the CompaniesAct, you will not be entitled to any stock option offered by the Company.

7 Institutional Area Sector 32 Gurgaon 122001, India

T: +91 124 2383002 F: +91 124 2383021 apollotyres.com

GST No.: 06AAACA6990Q1Z2



Time Commitment and expectation from the Board

- 11. As an Independent Director on the Board, you are expected to bring independence of view to the Board's discussions and to help provide the Board with effective leadership in relation to the Company's strategy, performance, risk management and ensuring the highest standards of financial probity and corporate governance.
- 12. Generally, in a particular financial year, the Board meets 5 times once in each quarter and once at the time of Annual General Meeting (AGM). The Audit Committee also meets atleast 4 times in a year along with the Board Meetings. The General Meeting is held in Kerala and the Board Meetings and Committee Meetings are generally held atCorporate Office in Gurgaon. The Committee Meetings are generally scheduled before the Board Meetings. However, the Committees can meet as and when necessary in terms of the respective Charter of each Committee. You are expected to attend each and every Board Meeting, Committee Meeting(s), to which you are a Member and the AGM of the Company during your tenure as an Independent Director on the Board. The schedule of Meetings shall be fixed and confirmed at the last Board Meeting held in each financial year for the Meetings to be held in the subsequent financial year. The schedule of Meetings shall be communicated to you well in advance including any change in day, date, time and venue thereof to make it convenient for you to attend the Meetings.
- 13. By accepting the Appointment, you confirm that you are able to allocate sufficient time to meet the expectation from you by the Board and you will be able to discharge your roles and responsibilities to the satisfaction of the Board.

Role and Functions

14. As an Independent Director on the Board, your role, functions and duties shall be governed by the applicable provisions of the CompaniesAct and the Listing Regulations. For your ready reference, relevant provisions of the Companies Act are provided separately and are collectively marked as **Annexure 1** and attached herewith.

Liability

15. Your position as an Independent Director will also include the accompanying liabilities/ duties which are associated with such position as set out under Section 166 of the Companies Act and other relevant provisions of the Companies Act.

Training

APOLLO TYRES LTD
7 Institutional Area
Sector 32
Guroaon 122001, India

T: +91 124 2383002 F: +91 124 2383021 apollotyres.com

GST No.: 06AAACA6990Q1Z2



16. Since you are already a Director of the Company, you are familiar with the your role, duties, responsibilities in the Company, nature of the industry in which the Company operates, business model of the Company etc. The Company will, from time to time, keep you updated about new developments in respect of the industry in which the Company operates through Board deliberations including the presentations covering various segments and businesses undertaken by the Company.

Fees and Expenses

17. You will be paid a sitting fee of Rs.1,00,000/- (Rupees One Lakh only) for the Meeting of Audit/Board of Directors and Rs.50,000/- (Rupees Fifty Thousand only) for every other Meetingor as may be amended from time to time with the approval by the Board and the Shareholders, if required. The sitting fees will be paid for the Meeting of Board and other Meetings in which you are a Member. We will also reimburse your travel & incidental expenses incurred, if any. Further, you may receive profit related commission not exceeding 1% per annum of the net profits as may be decided by the Board.

Conflict of interest / Disclosure of interest

- 18. The Company acknowledges that being an Independent Director on the Board of the Company, you may have business interest other than that of the Company. As a condition of your re-appointment commencing from November 1, 2019, you will be required to disclose your other Directorship, appointments, interest, etc. to the Board in writing in the prescribed format and also keep the Board informed about changes, if any, immediately after the change is made effective.
- 19. As an Independent Director, you will be liable to disclose your interest in any contracts or arrangements with any Company, Firm, Association or Individual where you are interested as a Director or a relative or partner or in any other capacity. Such disclosure is necessary to ensure that the Company complies with applicable provisions of Companies Act and the Listing Regulations. In addition to the above, you are required to disclose to the Board of Directors your appointment, removal or cessations as Director in other Companies. You are also required to disclose your Committee Membership in other Companies.
- 20. You will be required to maintain your Directorship, Committee Membership, Chairpersonship of other Companies within the maximum permissible limit under the Companies Act and the Listing Regulations. You will also be required to submit your Annual Declarations in the prescribed format of the Companies Act to the Board of Directors of the Company so that the

7 Institutional Area Sector 32 Gurgaon 122001, India

T: +91 124 2383002 F: +91 124 2383021 apollotyres.com

GST No.: 06AAACA6990Q1Z2



same can form part of the Board Meeting Minutes. The Company Secretary of the Company shall assist you for this purpose.

Code of Conduct

21. During the tenure of Appointment, you will be required to comply with any relevant regulations as may be issued by SEBI, including anymodel code of conduct for Directors of listed Companies and Schedule IV of Companies Act and such other requirements as the Board of Directors may from time to time specify.

Confidentiality

- 22. Upon accepting this appointment, you will need to apply the highest standards of confidentiality and not disclose to any person or Company (whether during the course of the Appointment or at any time after its termination) any confidential information concerning the Company and any Group Companies with which you come into contact with by virtue of your position as an Independent Director of the Company.
- 23. Your attention is drawn to the statutory requirements as to the disclosure of price-sensitive information. Consequently, please avoid making any statements that might risk a breach of these requirements without prior clearance from the Company.
- 24. On termination of the Appointment, you will need to deliver to the Company, all books, documents, papers and other property of or relating to the business of the Company which are in your possession, custody or power by virtue of your position as an Independent Director of the Company.

Insurance

25. The Company will maintain appropriate Directors' and Officers' liability insurance (including ensuring that premiums are properly paid) for your benefit: (i) during the Appointment; and (ii) after the Appointment, in each case in respect of any matter occurring or alleged to have occurred while you are or were a Director of the Company.

Performance Review Process

26. As required under the Companies Act, your performance evaluation shall be done by the entire Board of Directors, which shall include performance of the Directorexcluding you and fulfillment of independence criteria as specified in the Act and the Listing Regulations.

General

7 Institutional Area Sector 32 Gurgaon 122001, India

T: +91 124 2383002 F: +91 124 2383021 apollotyres.com

GST No.: 06AAACA6990Q1Z2



- 27. This letter shall be open for inspection at the Registered Office of the Company by any Member during normal business hours. Further, your terms and conditions of appointment shall also be posted on the Company's website.
- 28. This letter is governed by the laws of India and any dispute arising out of this Appointment shall be subject to the exclusive jurisdiction of the Courts of India.
- 29. Please confirm your agreement to the above by signing and returning to me the enclosed duplicate of this letter.

Thanking you.

Yours sincerely, For Apollo Tyres Ltd.

(Onkar S.Kanwar)

Chairman & Managing Director

Onkar kon well

Encl: as above